



BETTER INSIGHTS

FROM CONSISTENT
REPORTS AND DASHBOARDS

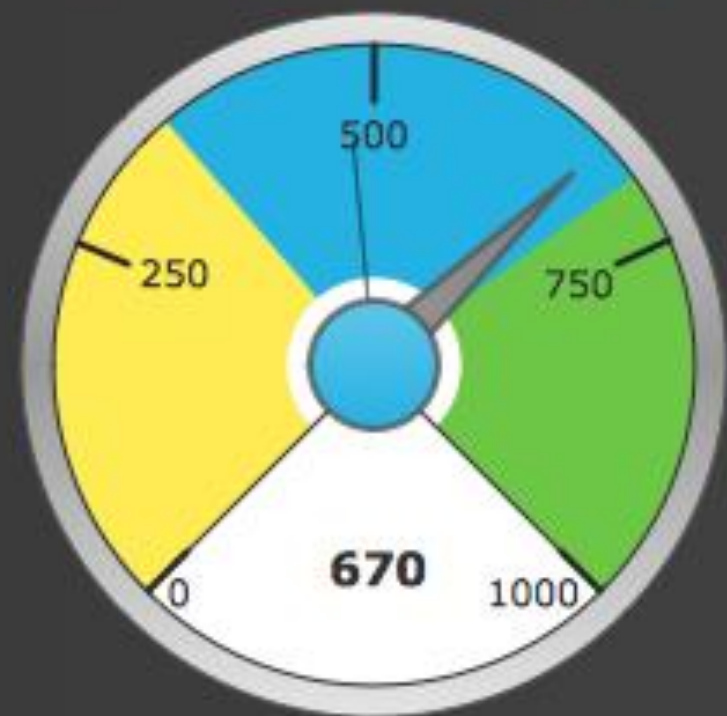


DR. JÜRGEN FAISST

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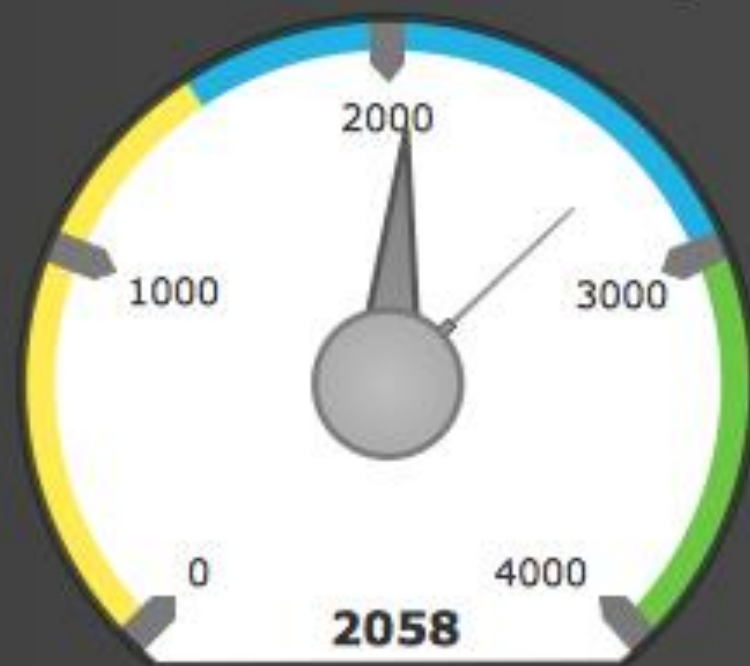


**Average Order Size in June
vs. Avg Order Size in May**



- Pure
- Normal
- Excellent

**New Customers in June
vs. New Customers in May**

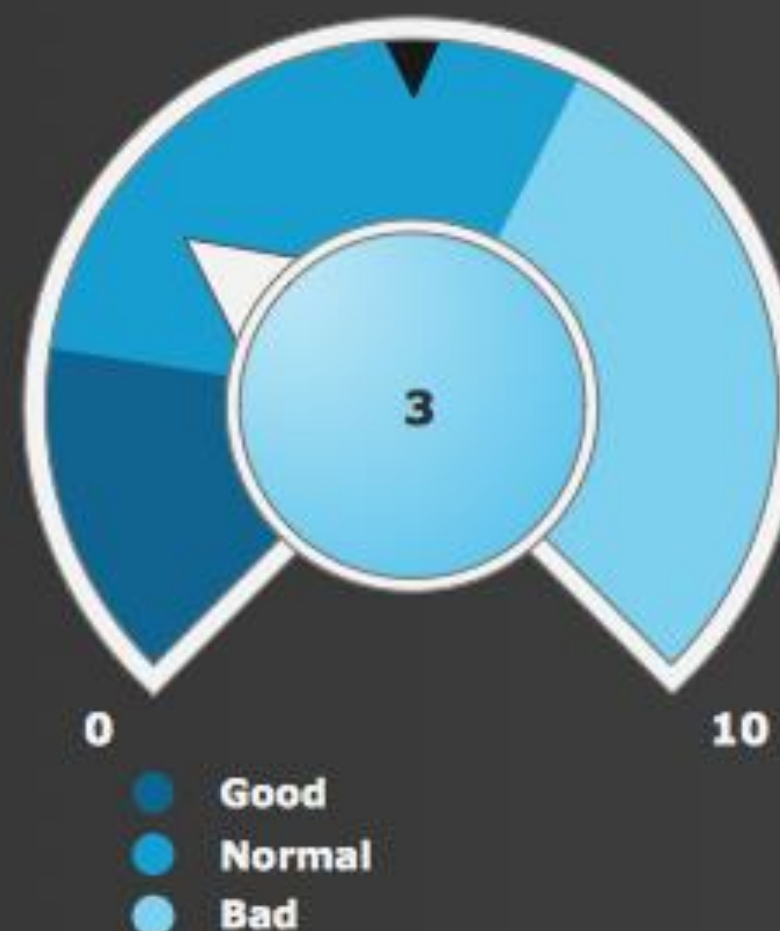


- Pure
- Normal
- Excellent

KPIs

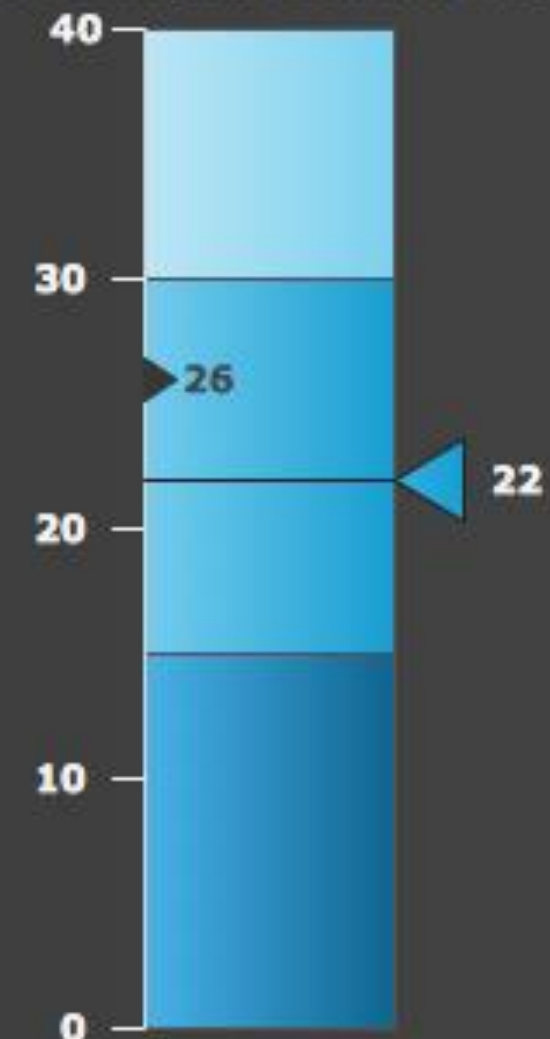
Customer Churn Rate in June

vs. Churn Rate in May



- Good
- Normal
- Bad

**Cost per Lead in June
vs. Cost per Lead in May**



Sales of Product A

1.2



Sales of Product B

1.4



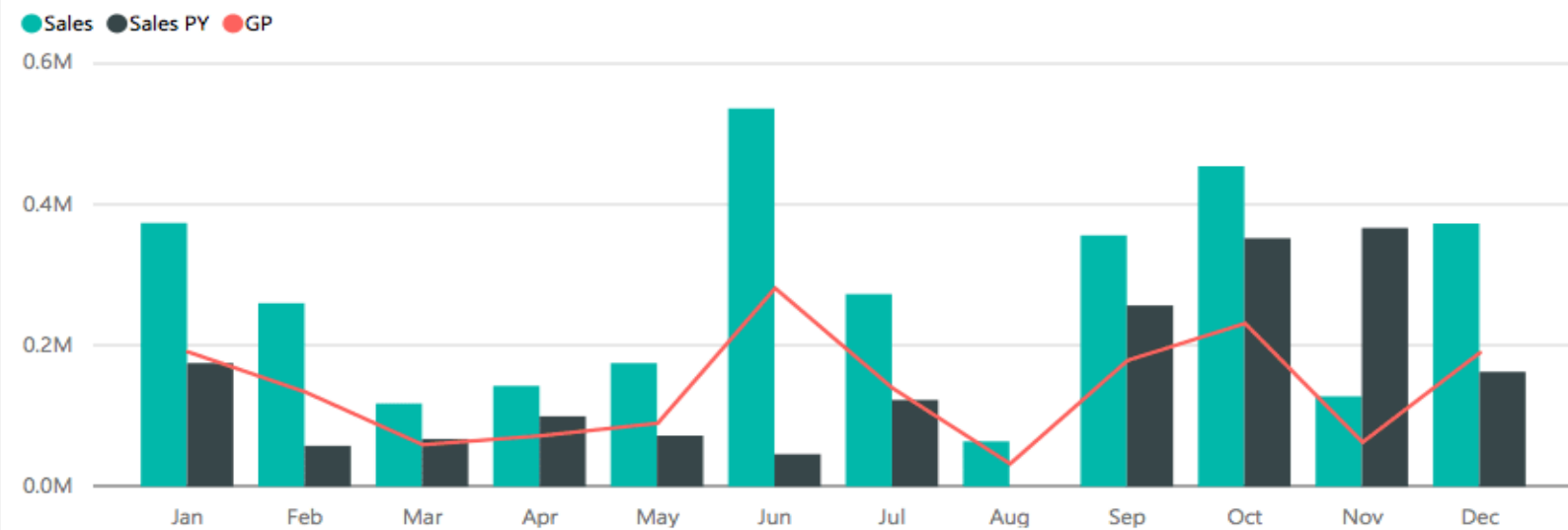
**Cost per Sale in June
vs. Cost per Sale in May**



- Pure
- Normal
- Excellent

Sales

BY MNTH



Sales Vs Prior Year

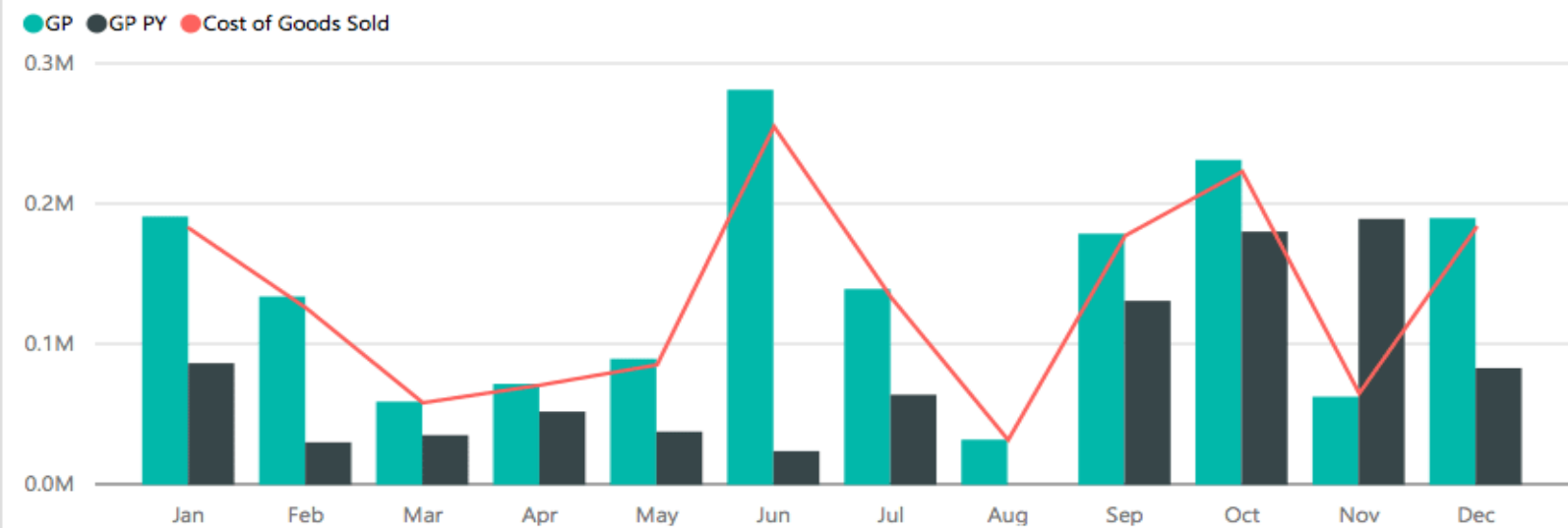


Gross Profit Vs Prior Year

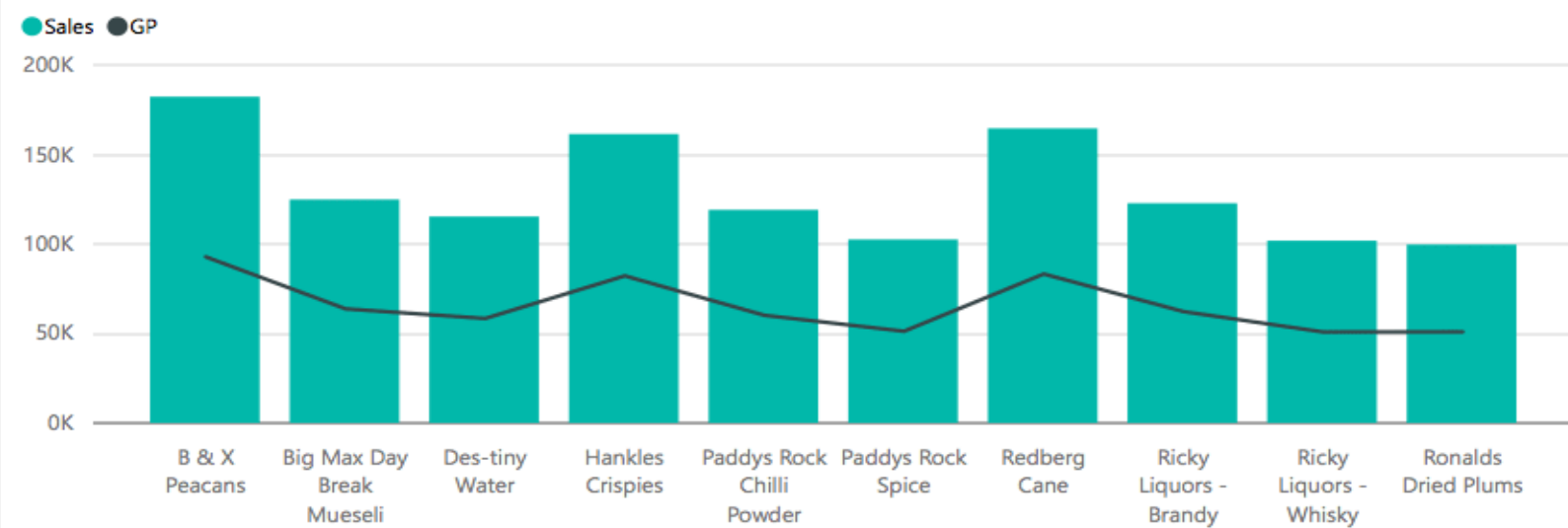


Gross Profit

BY MONTH



Top 10 Products



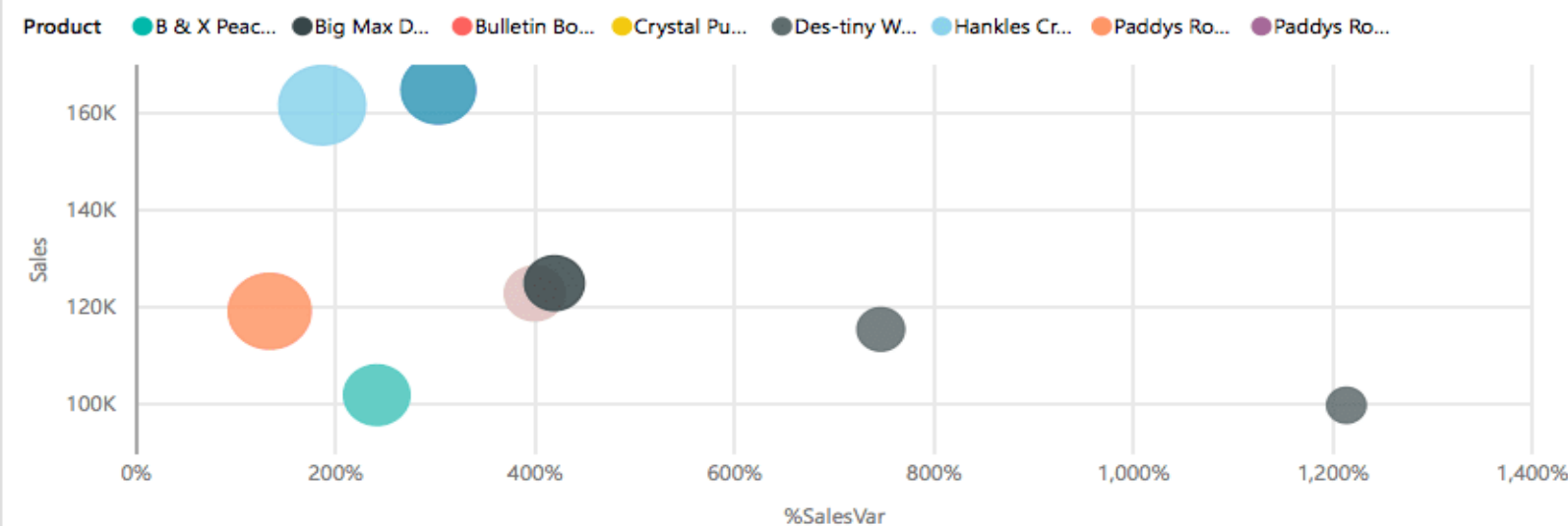
Cost of Goods Sold Vs Prior Year



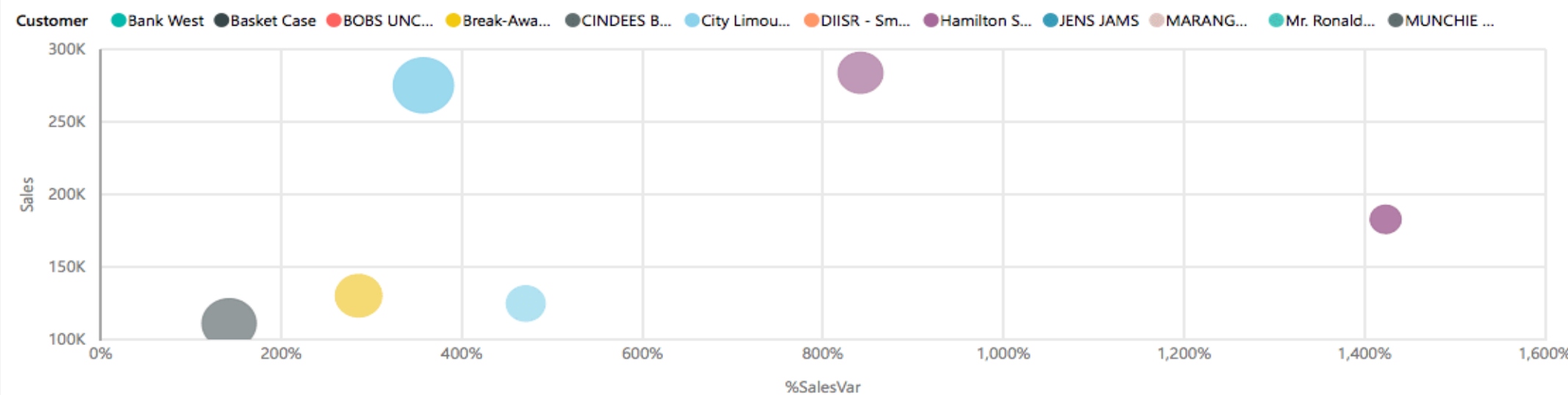
Quantity Vs Prior Year



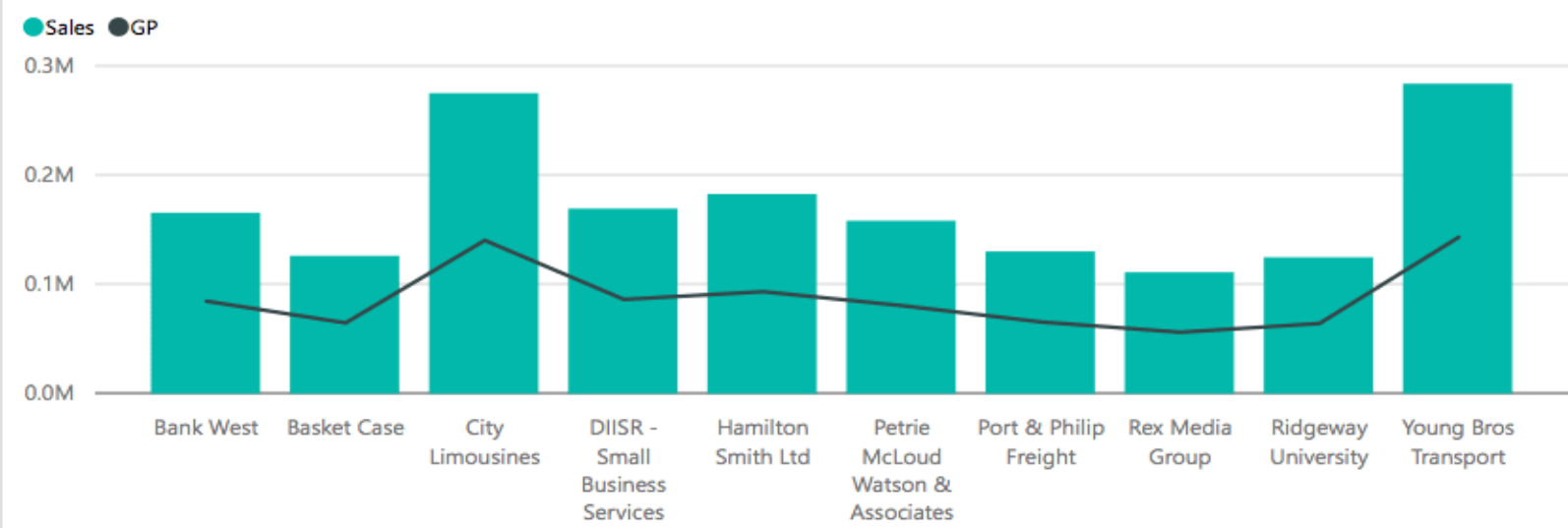
Top 10 Products Growth



Top 10 Customers Growth

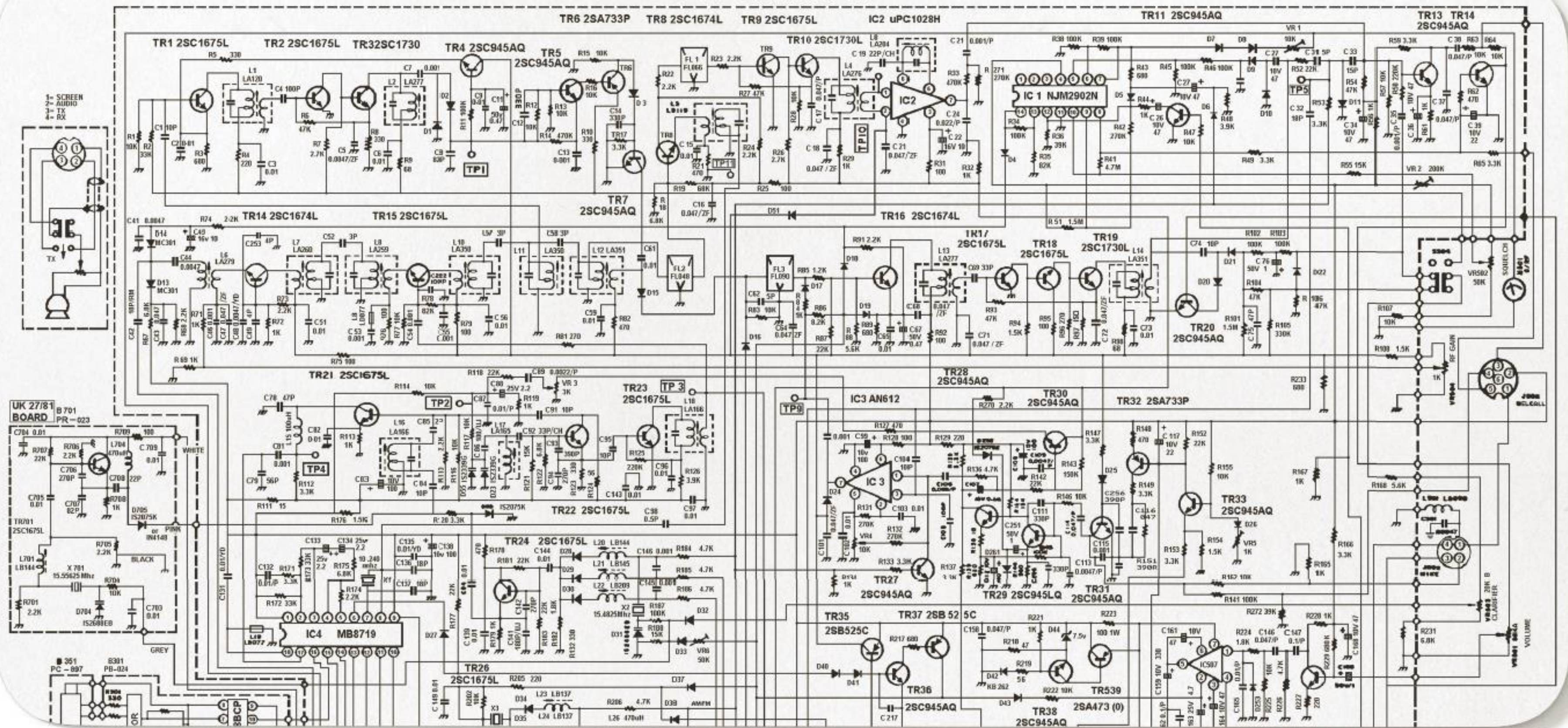


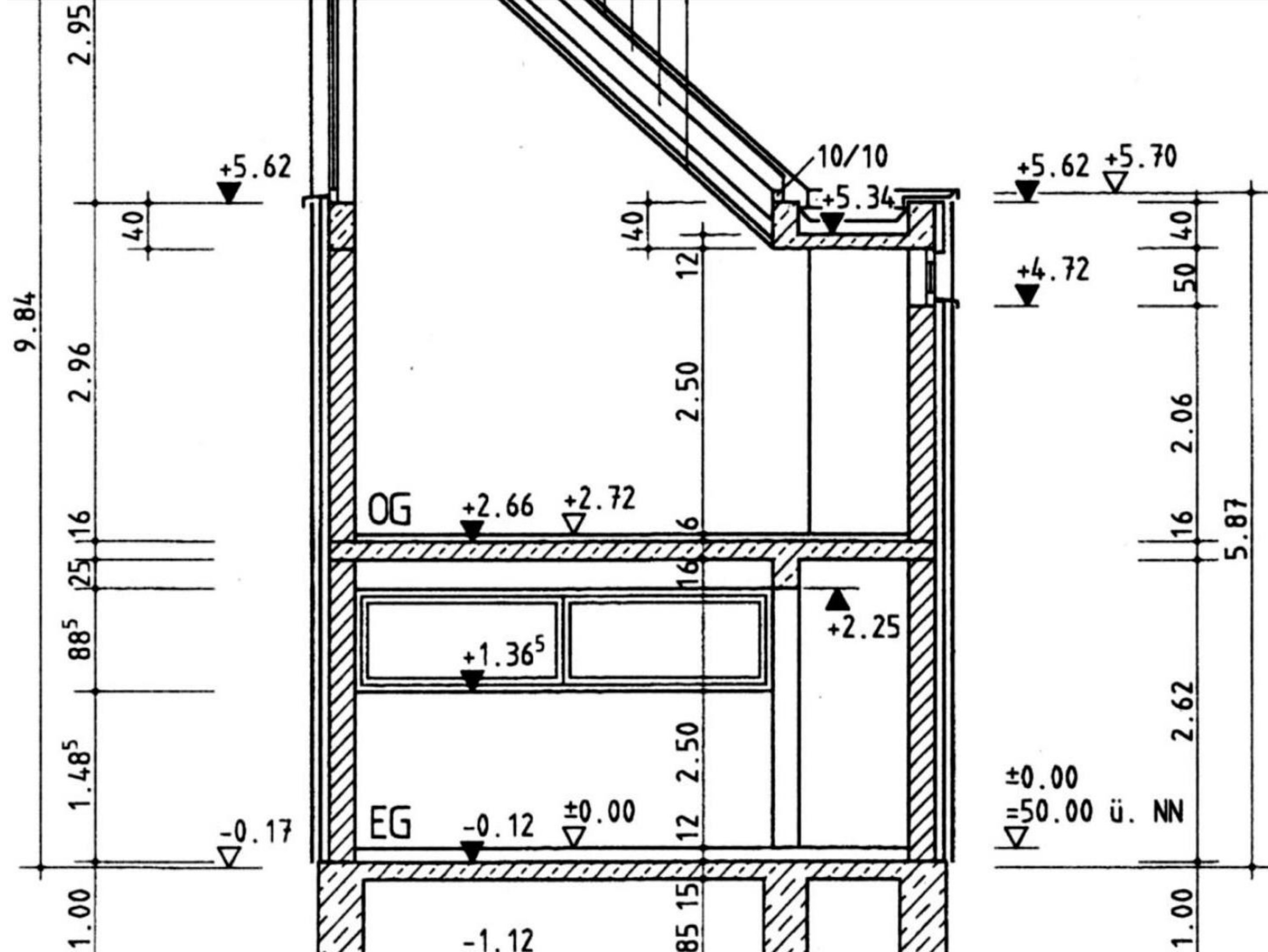
Top 10 Customers

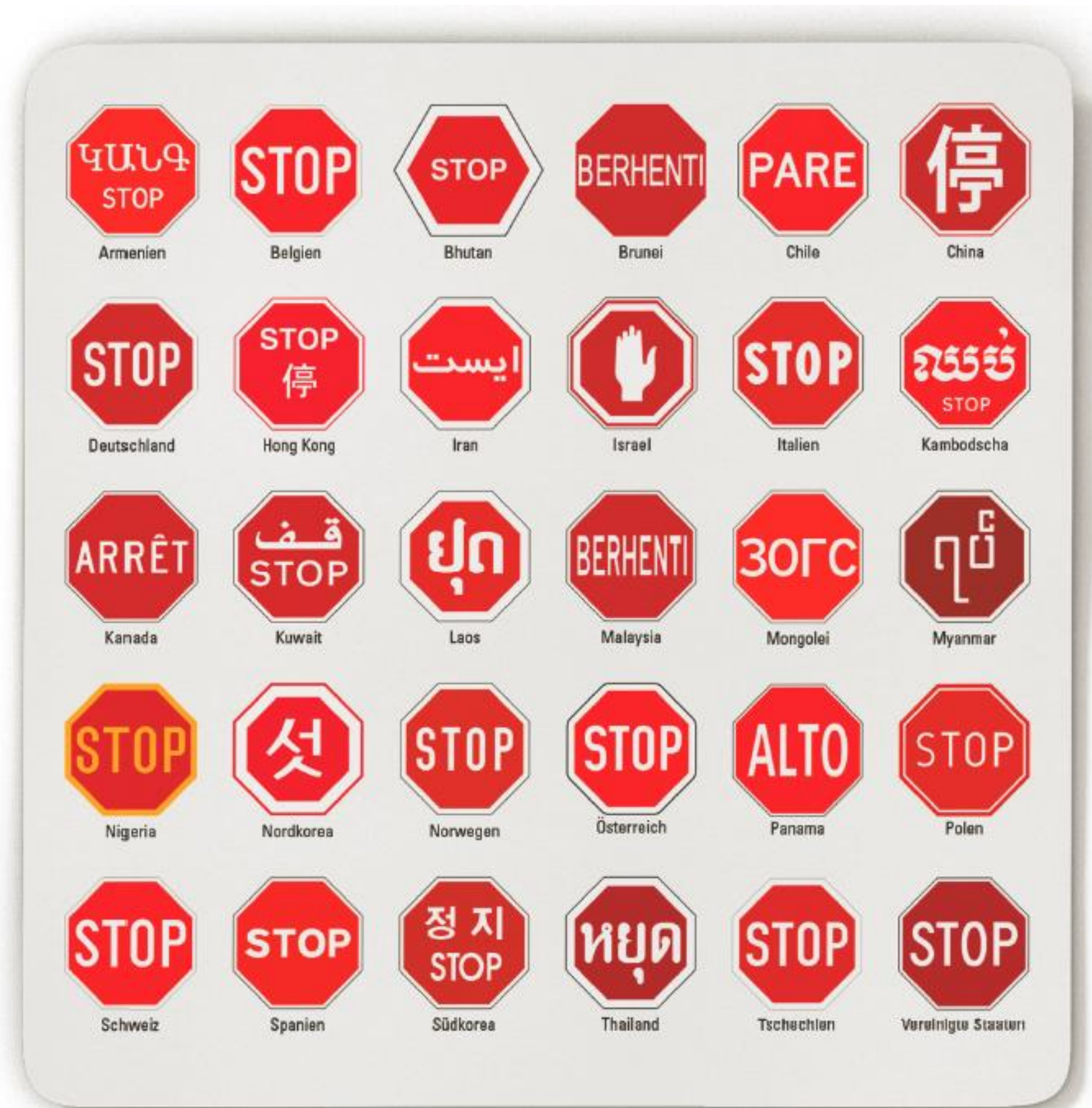
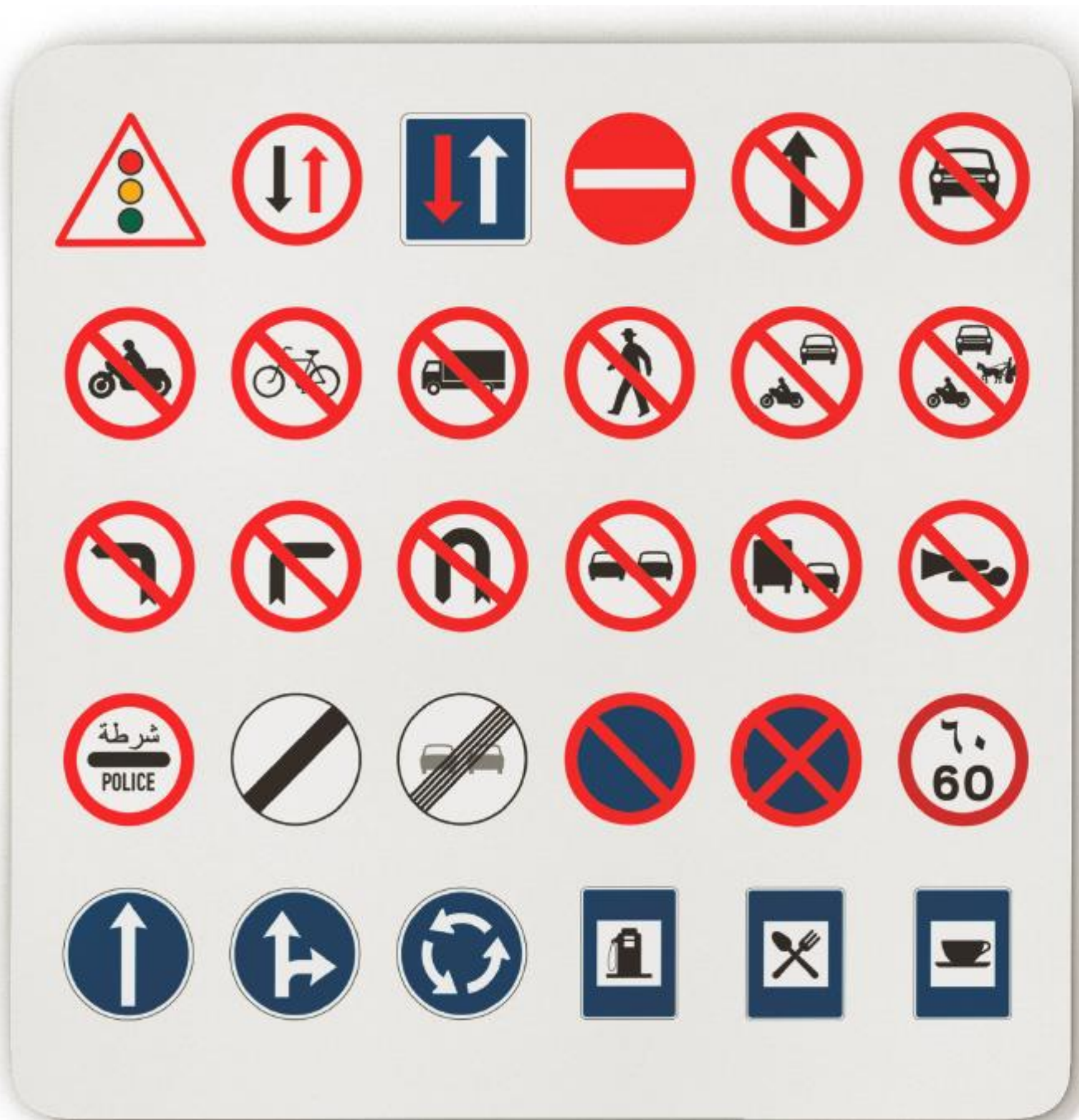


[illegible]

PC 893 STALKER 9F DX









If we want to make business communication more effective, then **things that mean the same have to look the same.**

Prof. Rolf Hichert ”



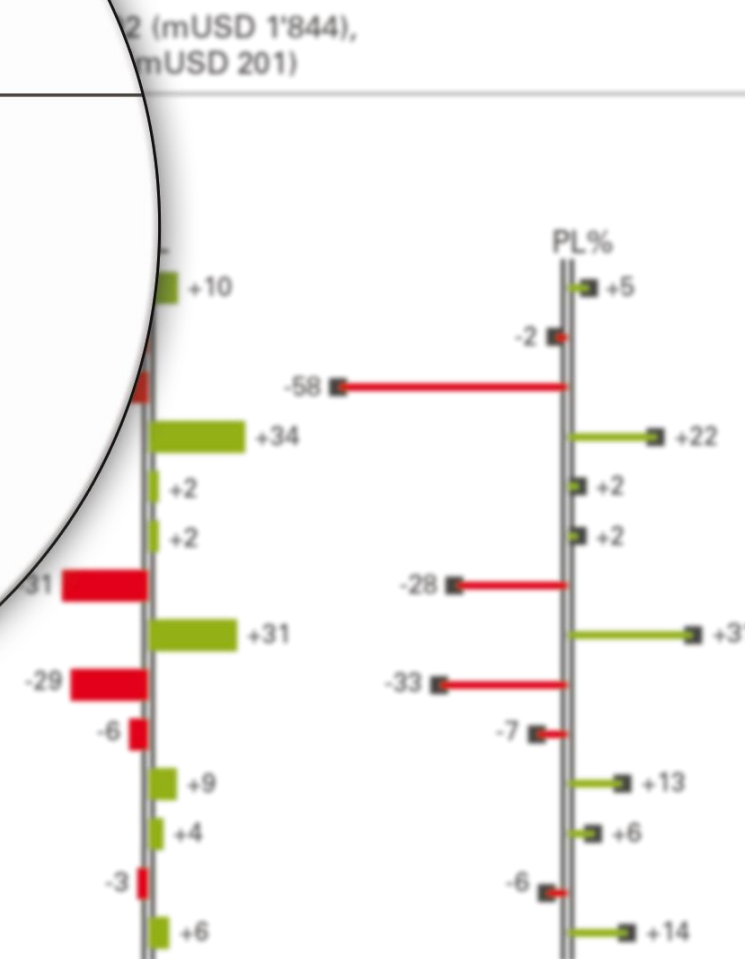
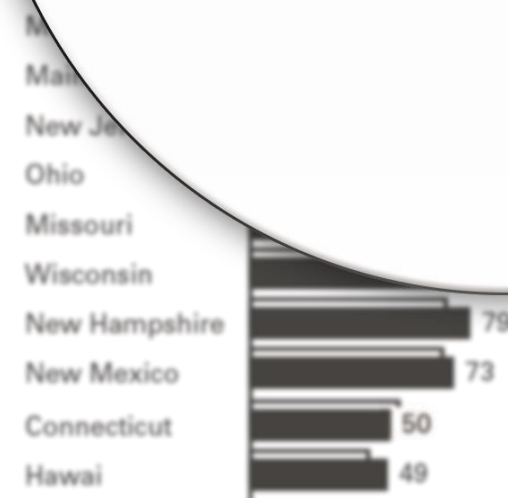
UNIFY

Apply semantic notation

1

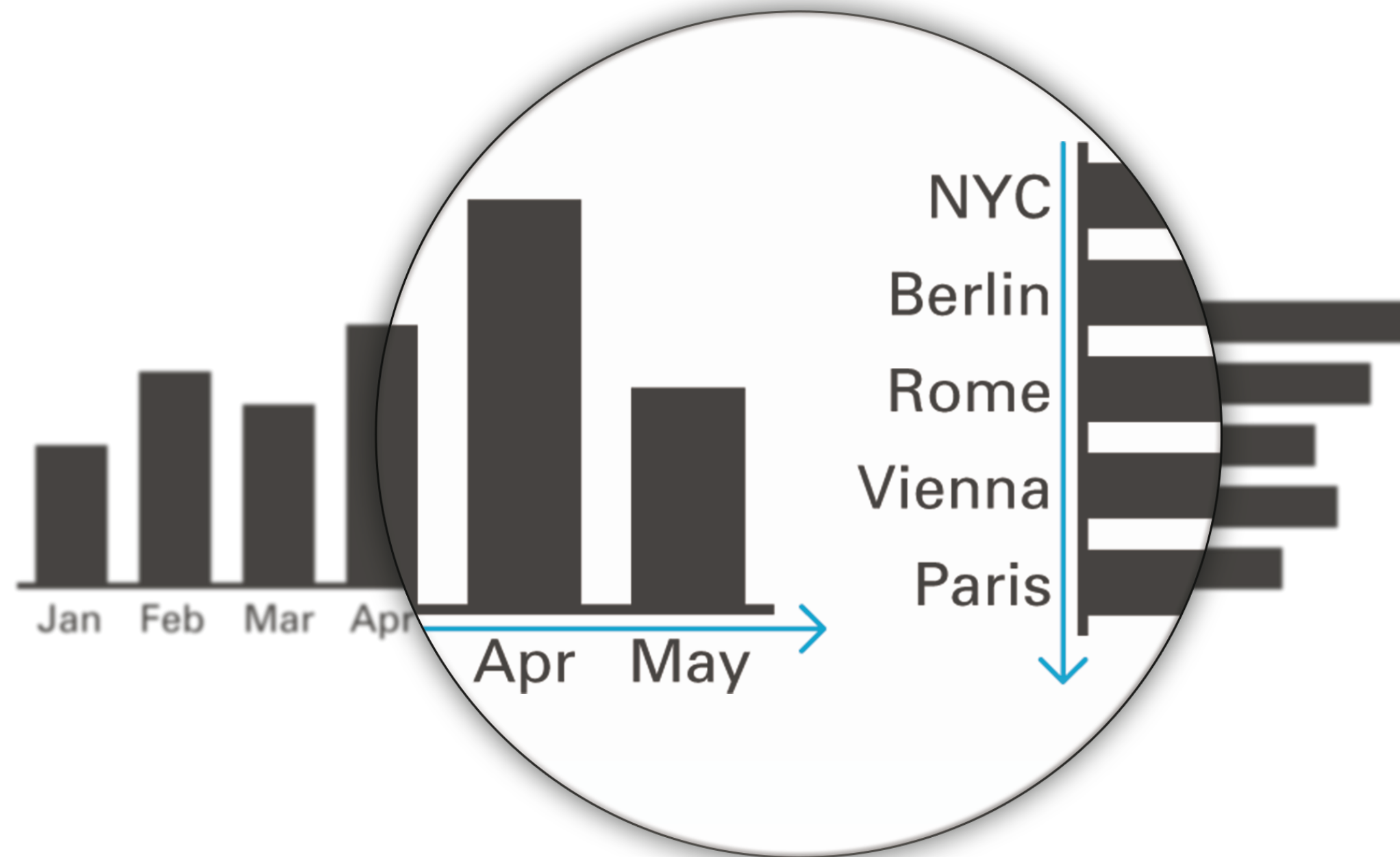
Let us unify the titles of pages, charts, and tables. We name the who (entity), what (measure), and **when** (time period).

Construction Inc.
Net sales in mUSD
2017

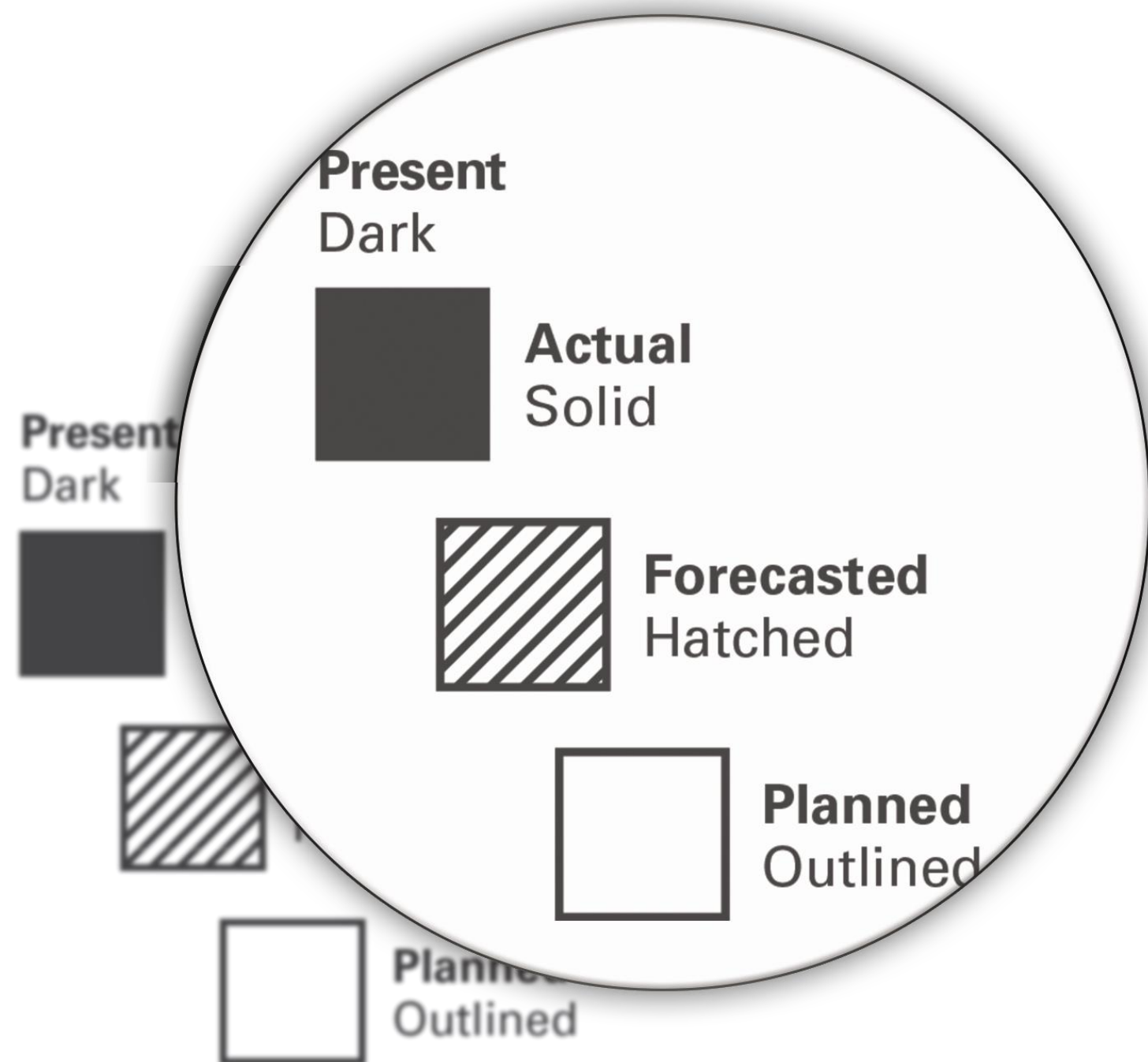


2

Let us present time series consistently with horizontal axes and structural comparisons with a vertical axis.



3 Let us identify scenarios by fill patterns.



Alpha Corporation

Net sales in mUSD

2022



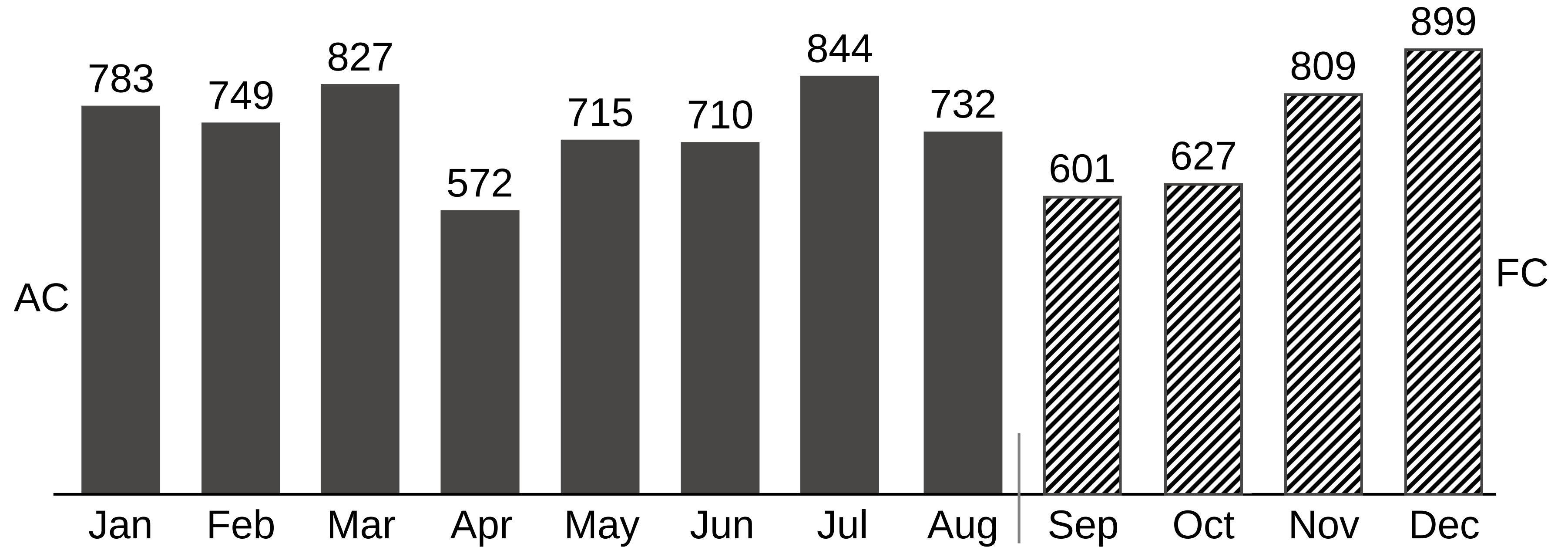
Alpha Corporation
Net sales in mUSD
2022

Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec

Alpha Corporation

Net sales in mUSD

2022





SOLID OUTLINED HATCHED

HOW VISUAL CONSISTENCY HELPS BETTER UNDERSTAND
REPORTS, PRESENTATIONS AND DASHBOARDS

**HICHERT
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IBCS MEDIA

SOLID OUTLINED HATCHED

HOW VISUAL CONSISTENCY HELPS
BETTER UNDERSTAND REPORTS,
PRESENTATIONS AND DASHBOARDS

GET IT ON
AMAZON



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Solid, outlined, hatched

How visual consistency helps better understand reports, presentations and dashboards

Enroll





SAY Convey a message

UNIFY Apply semantic notation

Alpha Corporation
Net sales in mUSD
2022

Despite variances of 19% and 18% in Apr and Oct,
we expect 250 mUSD more sales than planned in 2022

SAY Convey a message

UNIFY Apply semantic notation



STRUCTURE Organize content

Alpha Corporation
Net sales in mUSD
2022

Despite **variances of 19% and 18%** in Apr and Oct,
we expect 250 mUSD more sales than planned in 2022

ΔPL%

ΔPL

AC

PL

FC

Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec 2022

SAY Convey a message

UNIFY Apply semantic notation



EXPRESS Choose proper visualization

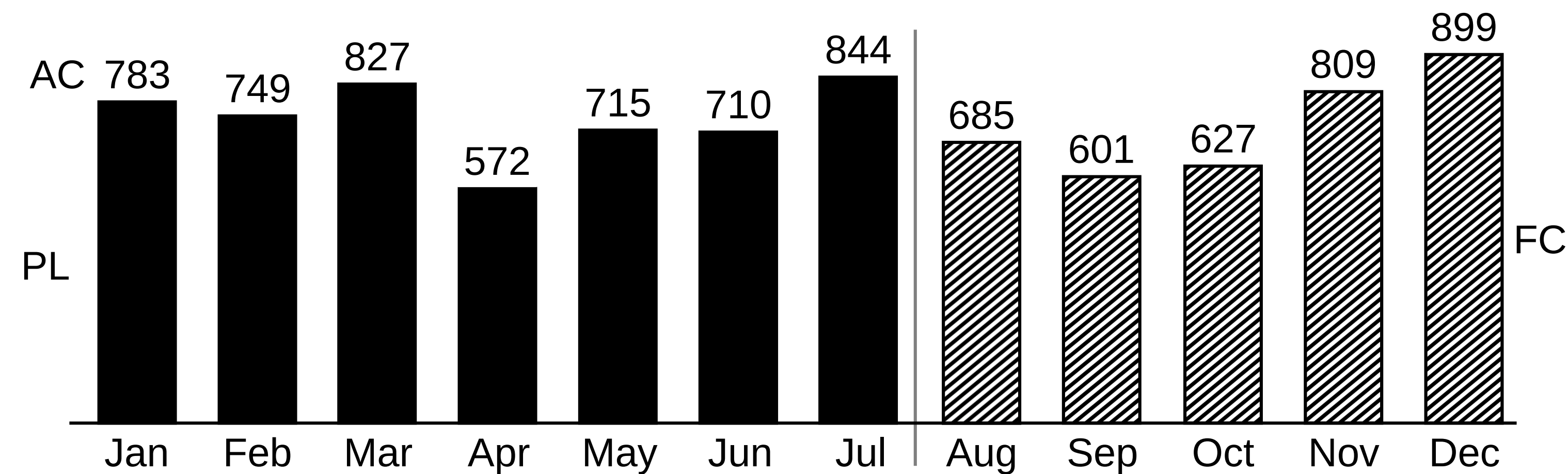
STRUCTURE Organize content

Alpha Corporation
Net sales in mUSD
2022

Despite variances of 19% and 18% in Apr and Oct,
we expect 250 mUSD more sales than planned in 2022

Δ PL%

Δ PL



2022

SAY Convey a message

UNIFY Apply semantic notation

EXPRESS Choose proper visualization



SIMPLIFY Avoid clutter

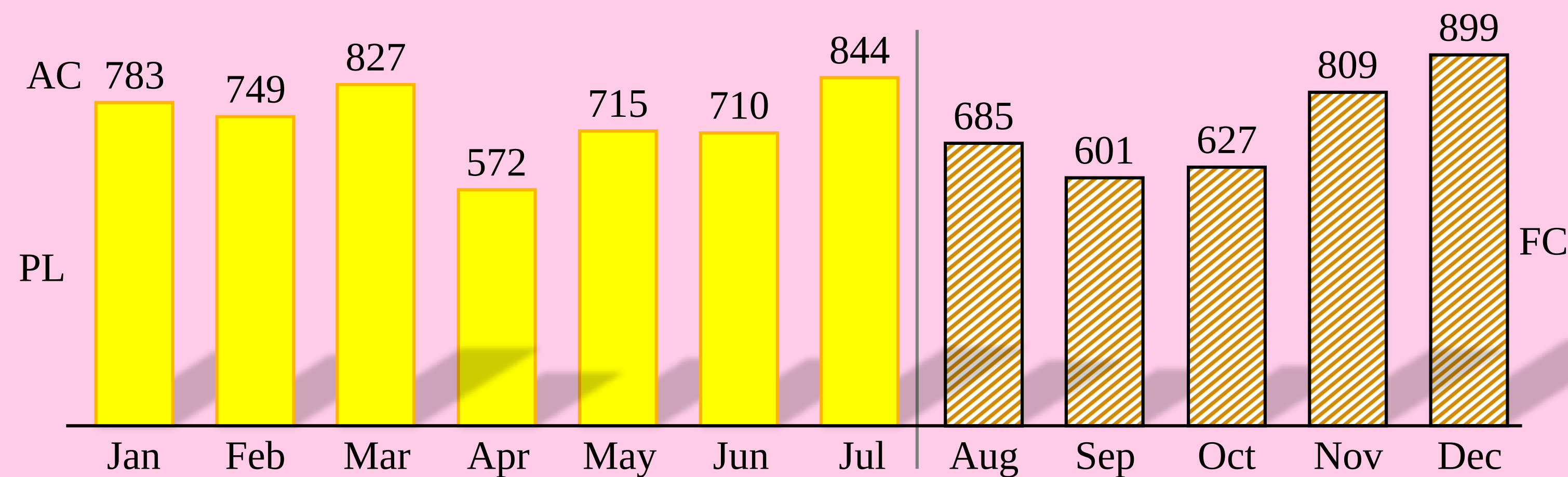
STRUCTURE Organize content

Despite variances of 19% and 18% in Apr and Oct,
we expect 250 mUSD more sales than planned in 2022



ΔPL%

ΔPL

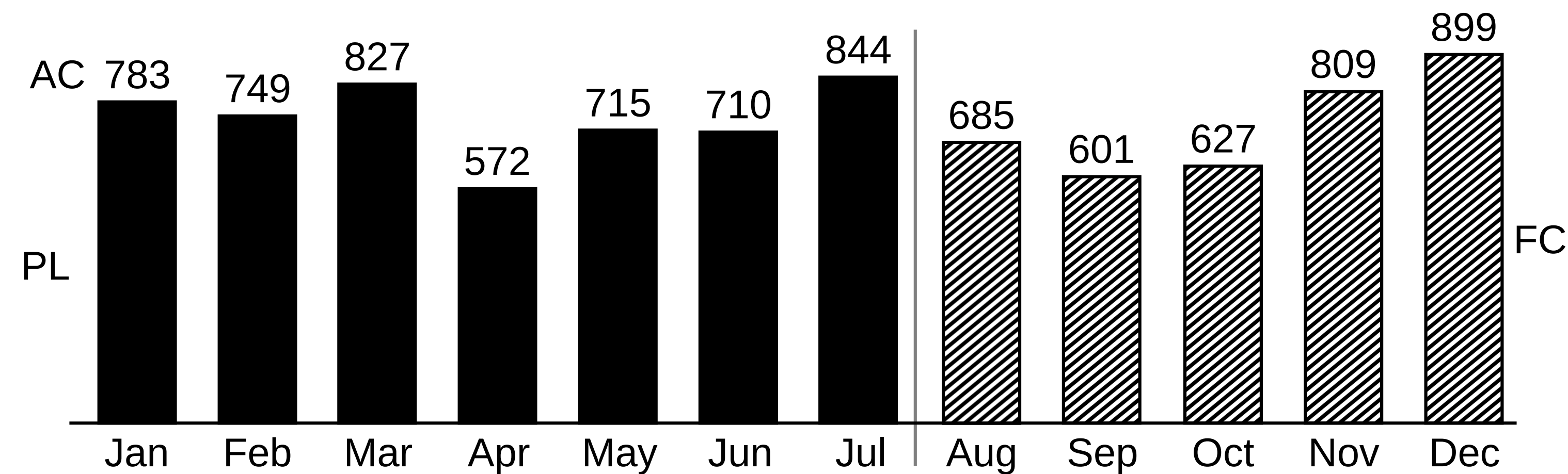


Alpha Corporation
Net sales in mUSD
2022

Despite variances of 19% and 18% in Apr and Oct,
we expect 250 mUSD more sales than planned in 2022

Δ PL%

Δ PL



2022

SAY Convey a message

UNIFY Apply semantic notation



CONDENSE Increase information density

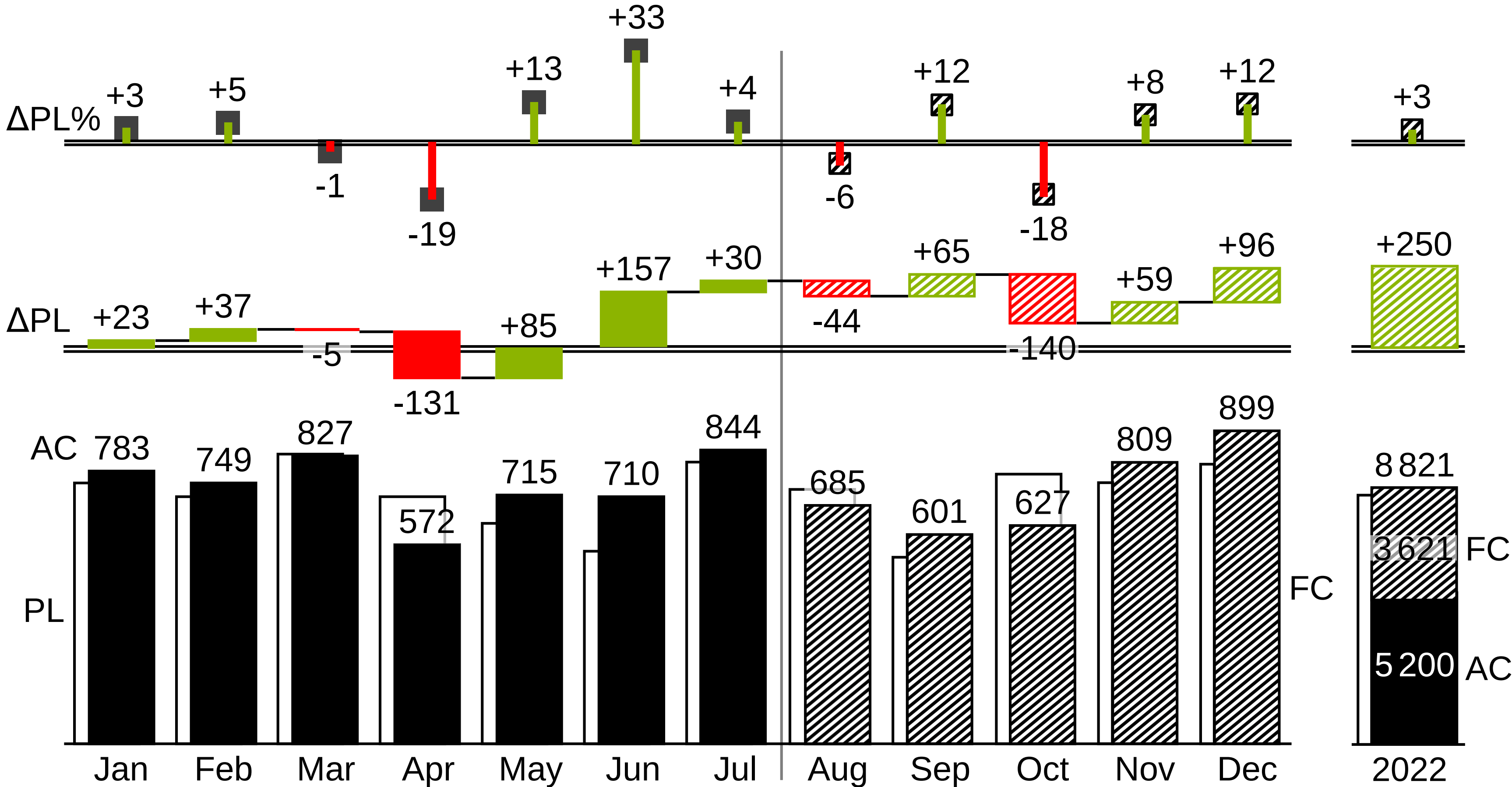
EXPRESS Choose proper visualization

SIMPLIFY Avoid clutter

STRUCTURE Organize content

Alpha Corporation
Net sales in mUSD
2022

Despite variances of 19% and 18% in Apr and Oct,
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SAY Convey a message

UNIFY Apply semantic notation

CONDENSE Increase information density

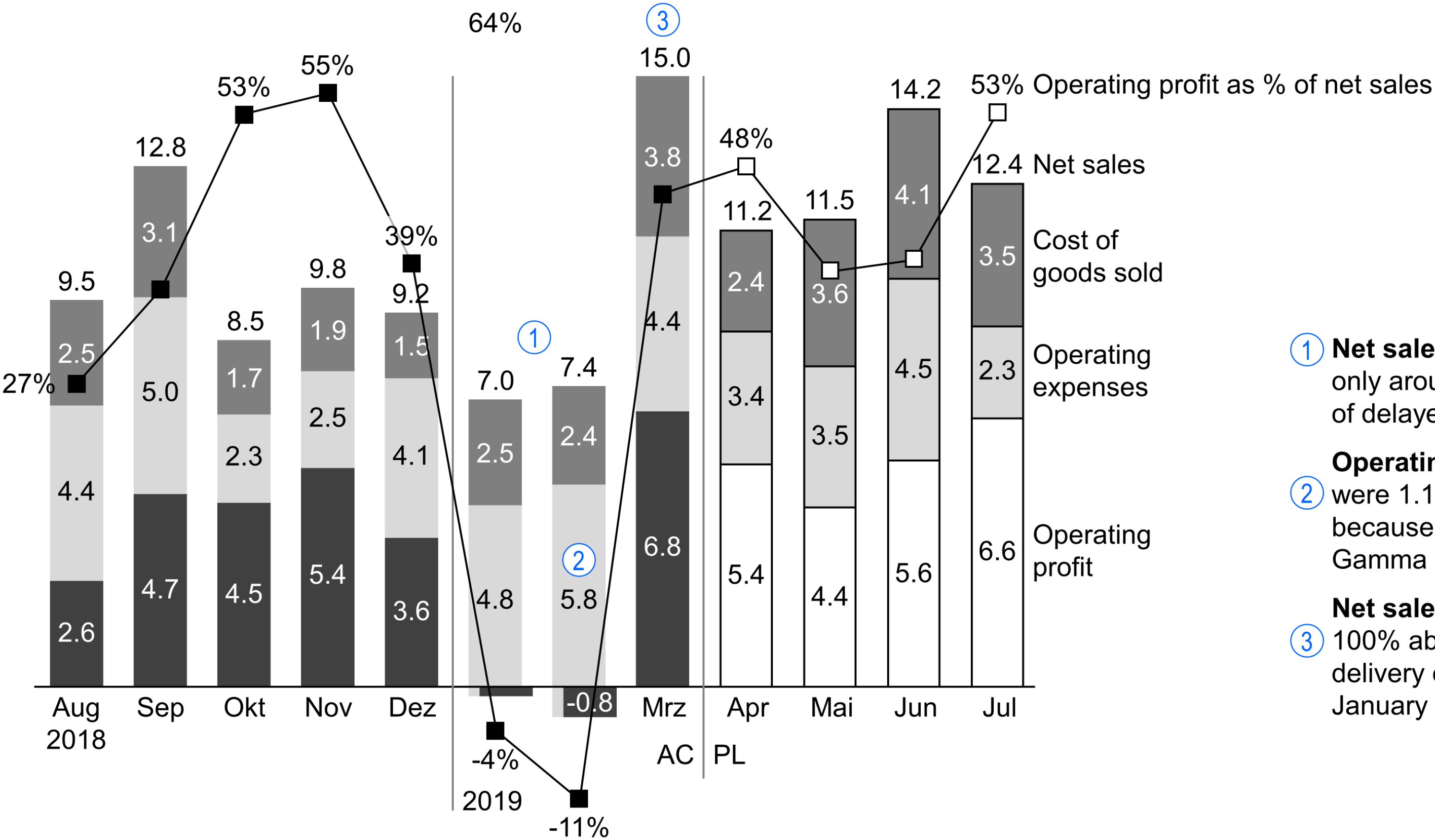


CHECK Ensure visual integrity

EXPRESS Choose proper visualization

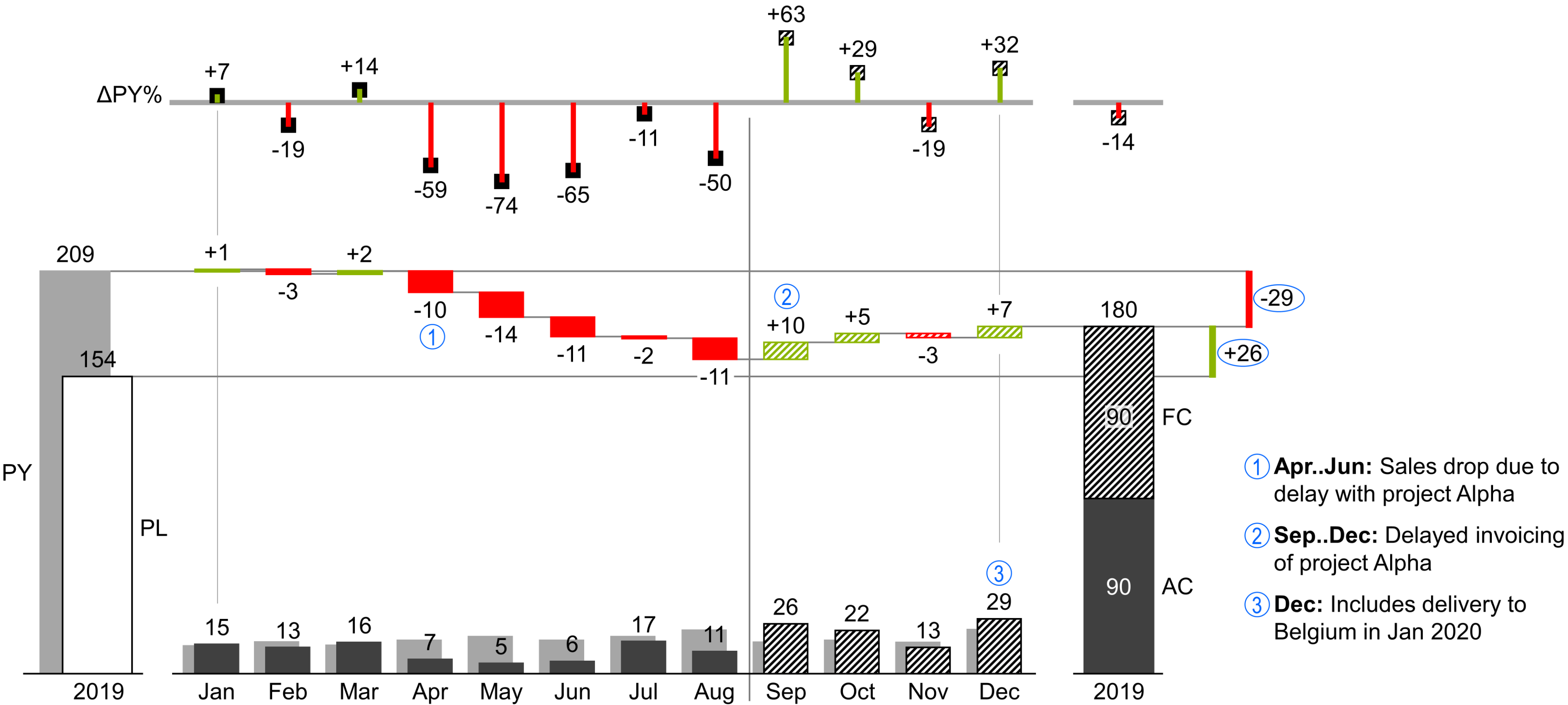
SIMPLIFY Avoid clutter

STRUCTURE Organize content

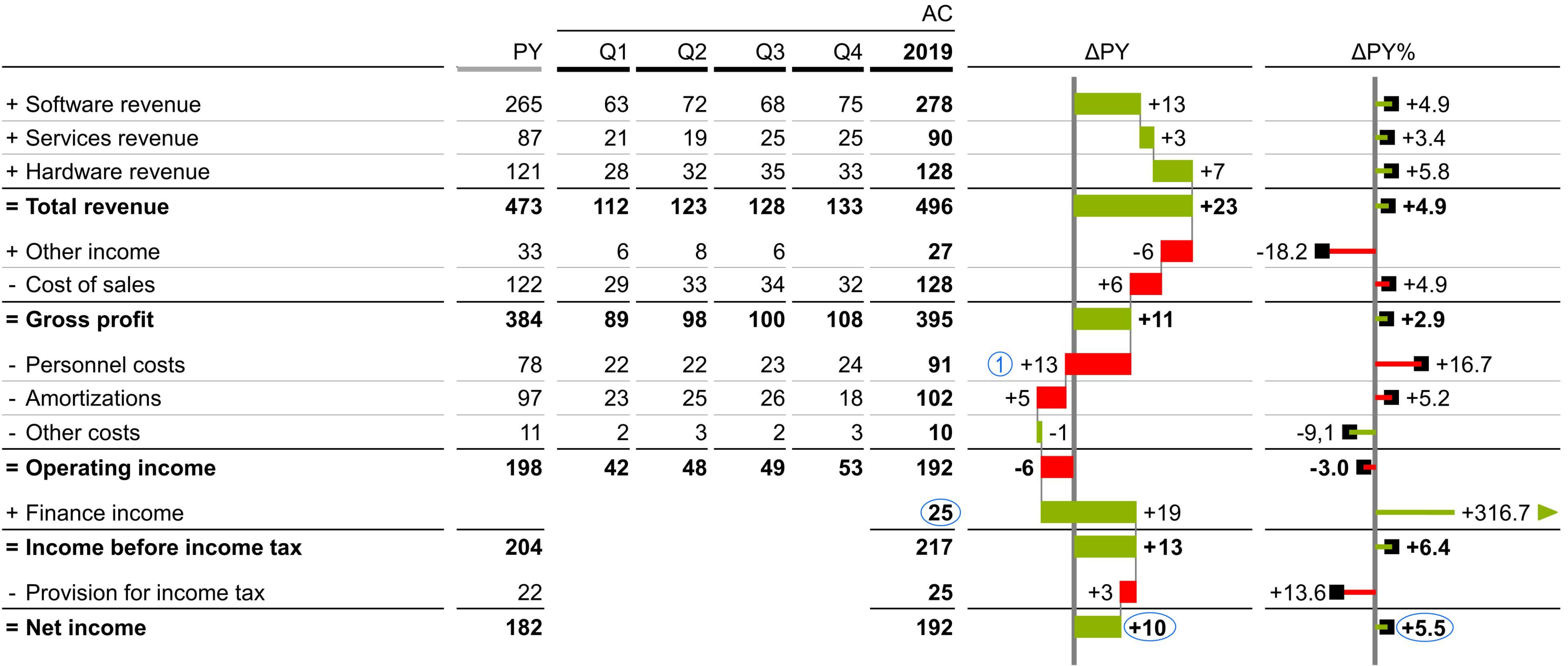


- (1) **Net sales Jan and Feb 2019** were only around 50% of plan because of delayed deliveries from plant B
- (2) **Operating expenses Feb 2019** were 1.1 mUSD above plan because of disruptions in the Gamma production line
- (3) **Net sales Mar 2019** were almost 100% above plan because of the delivery of delayed material from January and February

We expect net sales to be 26 mUSD above plan;
however, this is still 29 mUSD less than in 2018



With a financial income of 25 mUSD, we were able to increase the net income by 10 mUSD (+5.5%) compared to the previous year

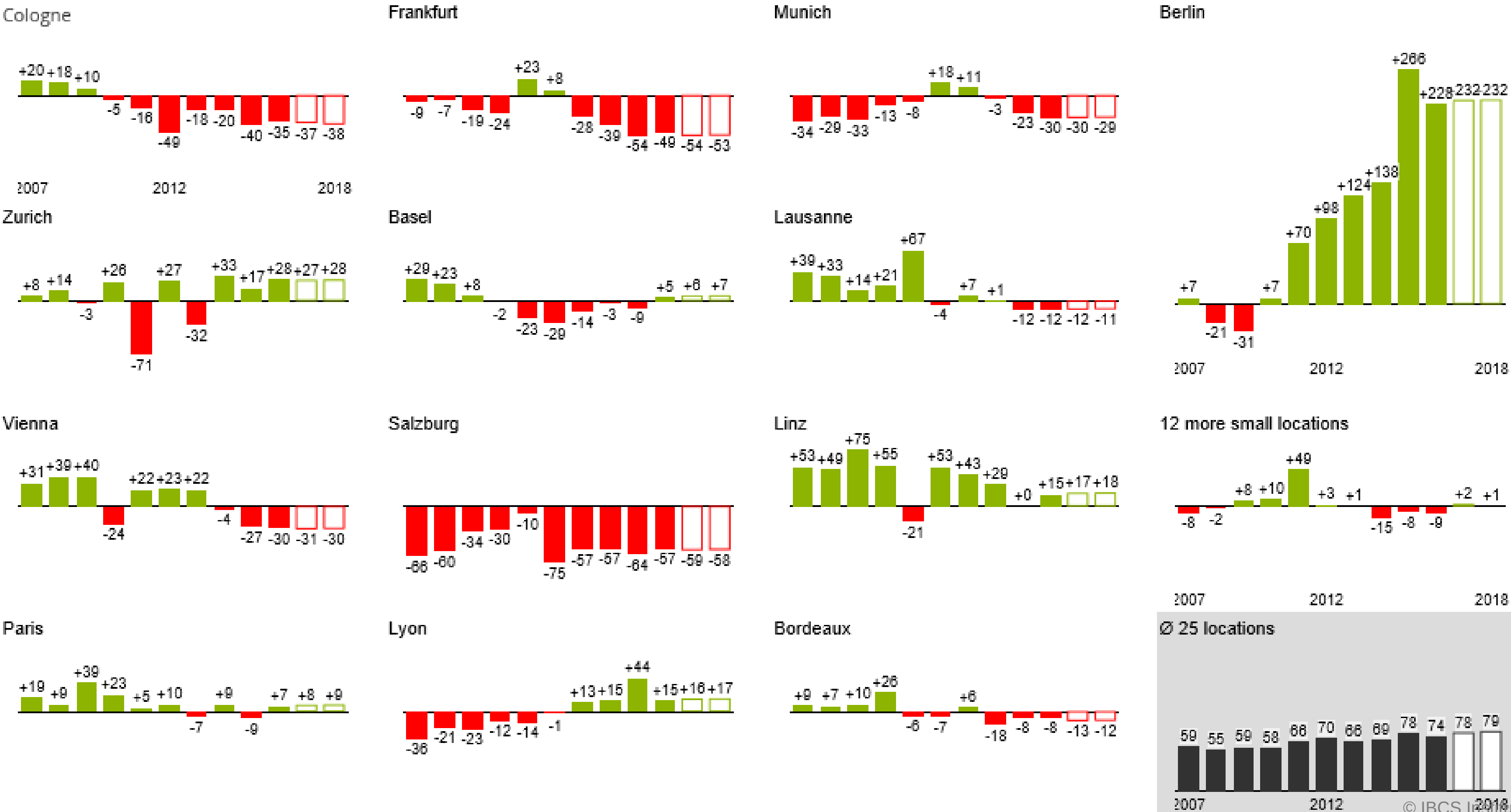


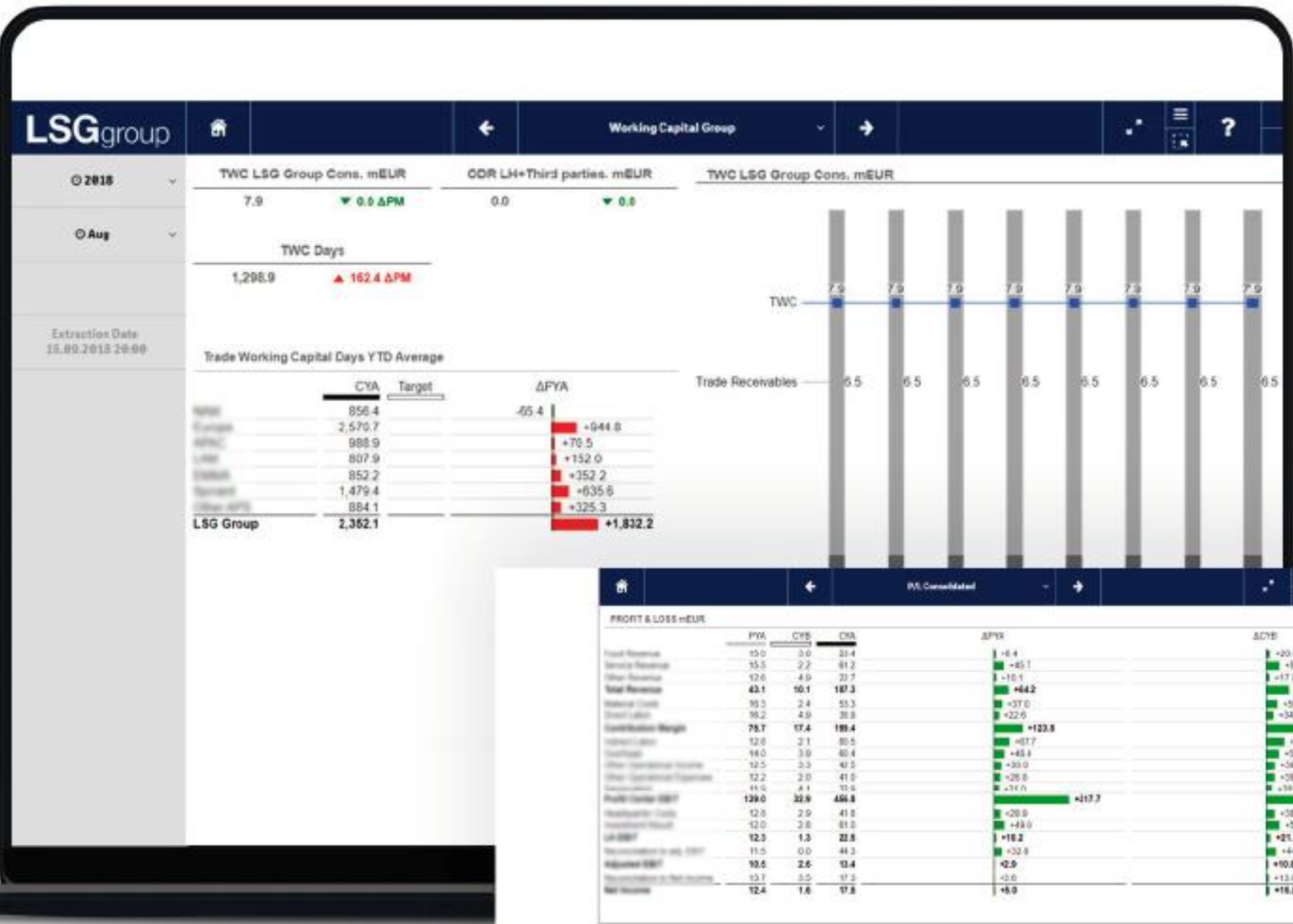
① **Personnel costs:** 80 percent of this 13 mUSD growth comes from the new partner model

Beta Corp, 25 locations of Central Europe

Net profit in mEUR, absolute variance from location average (Ø)

2007..2016 AC, 2017..2018 PL





P&L Consolidated

PROFIT & LOSS mEUR

	PYA	CYB	CYA	ΔPYA	ΔCYB
Food Revenue	15.0	0.0	21.4	+6.4	+20.4
Service Revenue	15.5	2.2	81.2	+63.5	+59.0
Other Revenue	12.6	4.0	23.7	+11.1	+17.1
Total Revenue	43.1	6.2	106.3	+64.2	+97.1
Material Costs	30.5	2.4	55.3	+24.8	+56.9
Direct Labor	36.2	4.9	38.8	+2.6	+34.0
Contribution Margin	75.7	17.4	189.4	+123.8	+182.0
Indirect Labor	12.8	2.1	80.5	+67.7	+75.3
Overhead	14.0	3.9	80.4	+63.4	+58.5
Other Contribution Margin	12.5	3.3	40.5	+28.0	+34.3
Other Contribution Margin	12.2	2.0	41.0	+28.8	+38.0
Depreciation	11.6	4.1	10.4	-1.2	+39.8
Profit Before EBIT	139.0	32.9	494.8	+317.7	+433.9
Headquarter Costs	12.8	2.0	41.8	+29.0	+38.0
Headquarter Profit	12.0	2.8	81.0	+69.0	+58.2
LSG EBIT	12.5	1.3	22.8	+10.3	+21.2
Headquarter Profit	11.5	0.0	44.3	+32.8	+44.3
Adjusted EBIT	10.6	2.6	13.4	+2.8	+10.8
Headquarter Profit	13.7	0.5	17.3	+3.6	+13.8
Net Income	12.4	1.6	17.8	+5.4	+16.8

Executive Summary

FINANCIALS mEUR

	PYA	CYB	CYA	ΔPYA%	ΔCYB%
Revenue	6.5	5.0	100.5	+1,445.7%	+1,918.4%
Contribution Margin	10.3	10.1	133.2	+1,196.4%	+1,214.0%
LSG EBIT	0.6	2.6	38.5	+6,000.0%	+1,357.6%
Adjusted EBIT	0.6	2.0	42.0	+6,700.0%	+2,016.4%

STATISTICS in k

	PYA	CYB	CYA	ΔPYA%	ΔCYB%
Meals	0	0	0	+13.2%	+8.8%
Flights	0	0	0	+6.8%	+5.2%

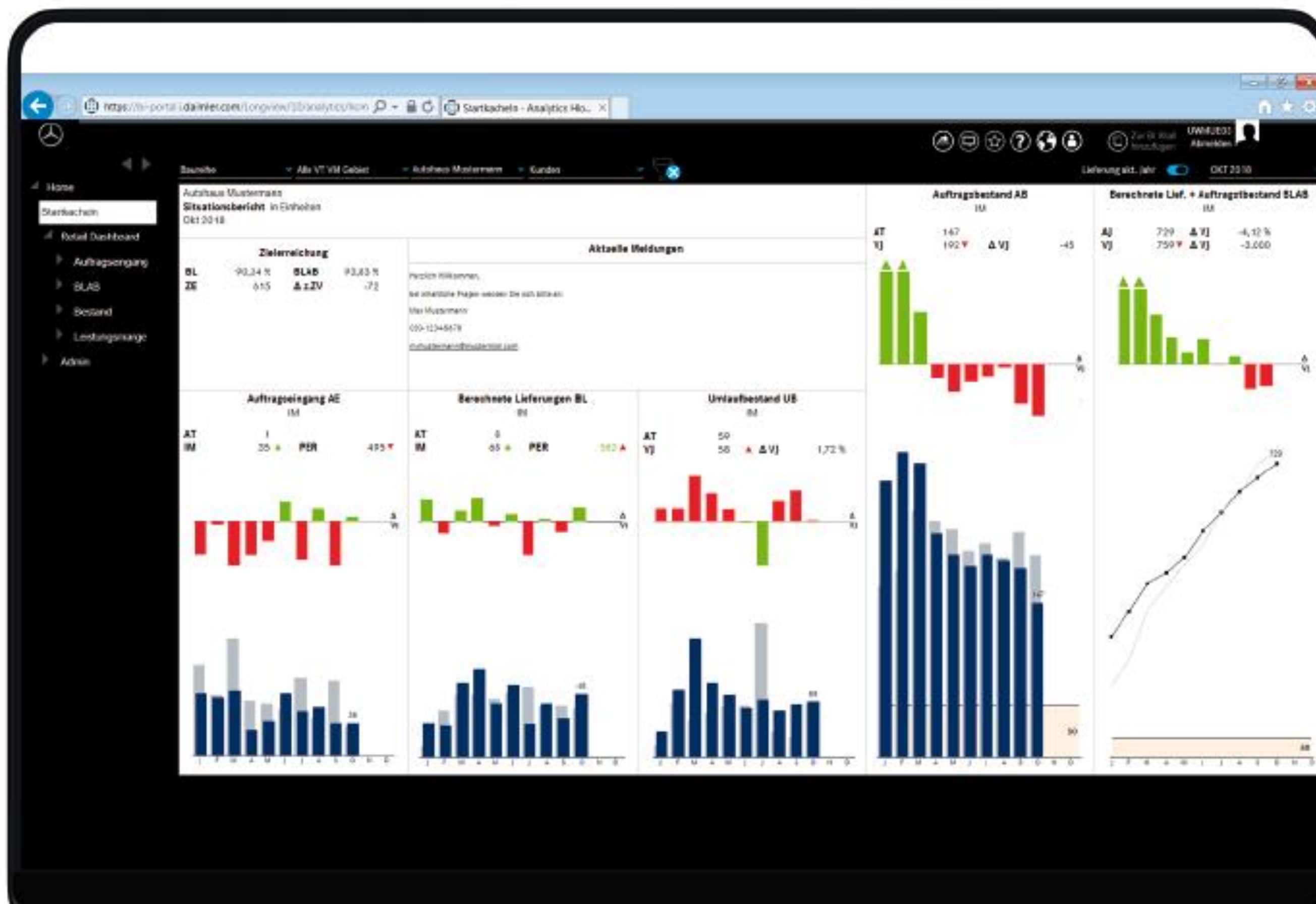
LIQUIDITY

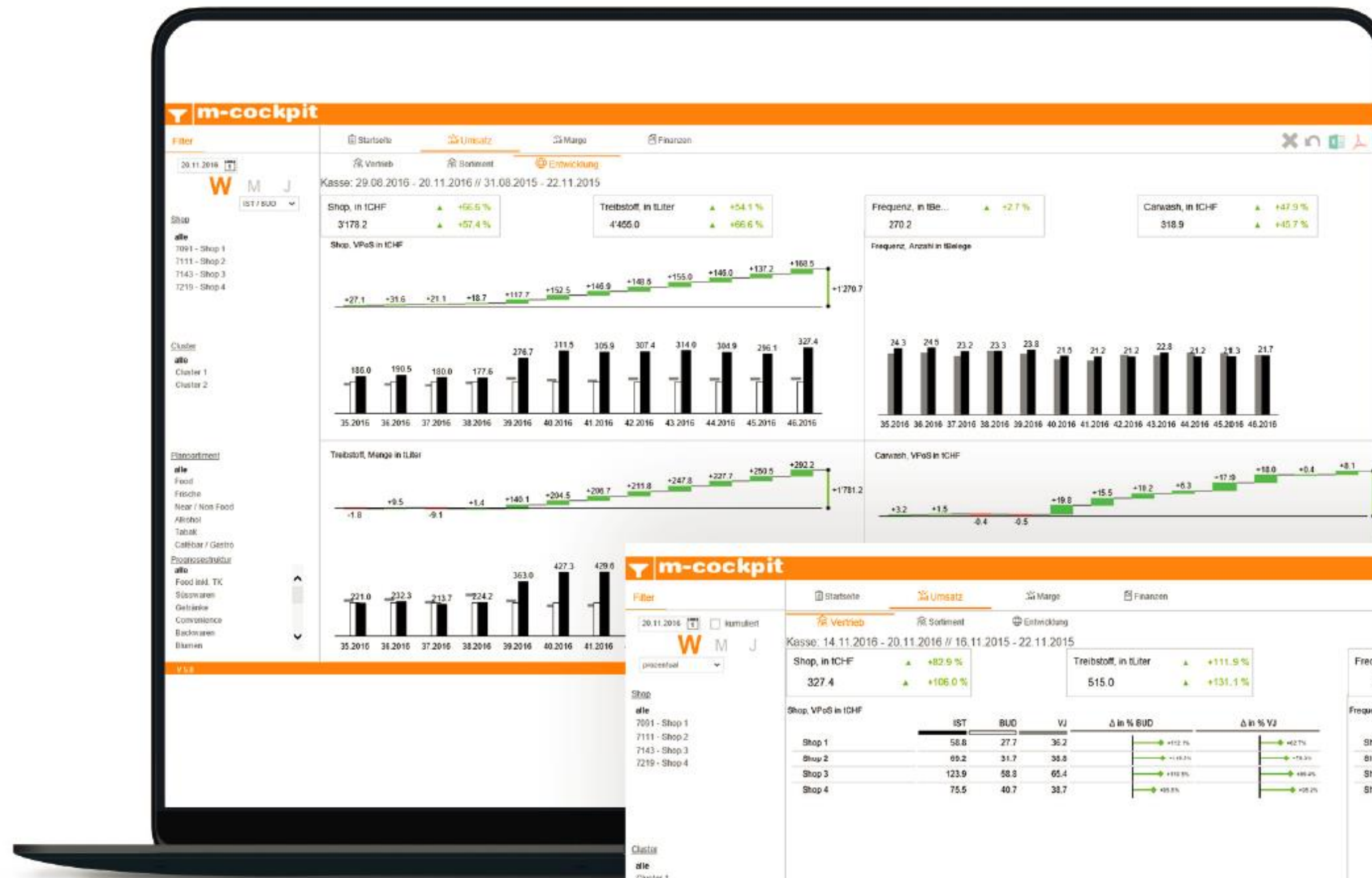
Trade

CUSTOMERS

Acquired

Released





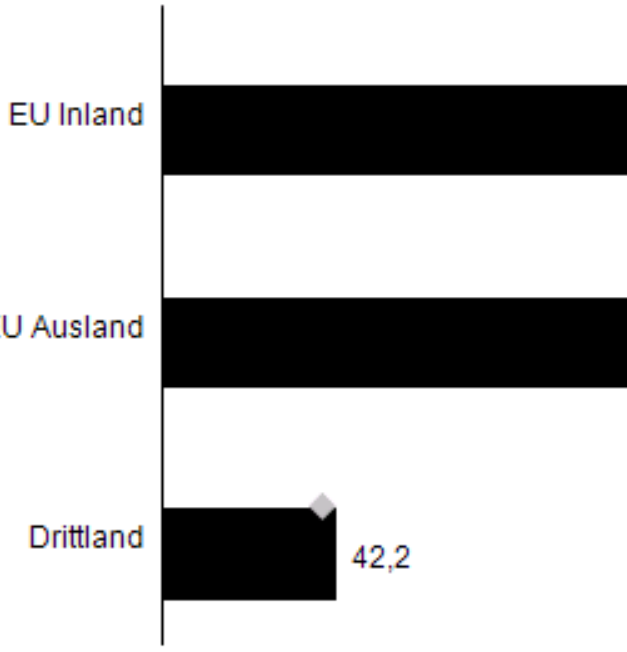
01 Schuhe IST vs. Plan in Mio EUR

	IST	VJ	ΔVJ
Plan 2017	7.733	7.920	-186
Vertriebskosten	324,5	330,6	-6,1
Produktionskosten	44,4	44,8	-0,4
Materialkosten	280,1	285,7	-5,7
Vertriebskosten	16,5	18,2	-1,7
Material	143,6	148,7	-5,1
Marketing	120,0	118,9	+1,1
Forschung&Entw.	33,7	32,0	+1,7
SG	86,3	86,9	-0,6
01 Schuhe in Mio EUR	11,16	10,97	

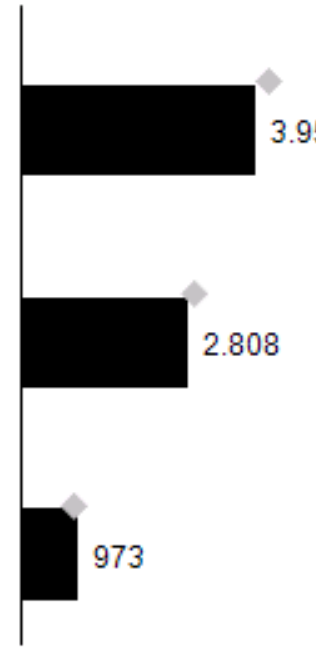
01 Schuhe IST vs. Plan in Mio EUR

	IST	VJ	ΔVJ
Plan 2017	3.146	3.511	-365
Vertriebskosten	125,9	141,7	-15,8
Produktionskosten	29,4	32,8	-3,4
Materialkosten	96,5	108,9	-12,4
Vertriebskosten	0,0	0,0	+0,0
Material	52,9	60,6	-7,7
Marketing	43,6	48,3	-4,7
Forschung&Entw.	12,3	13,3	-0,9
SG	31,2	35,0	-3,8
01 Schuhe in Mio EUR	9,92	9,98	

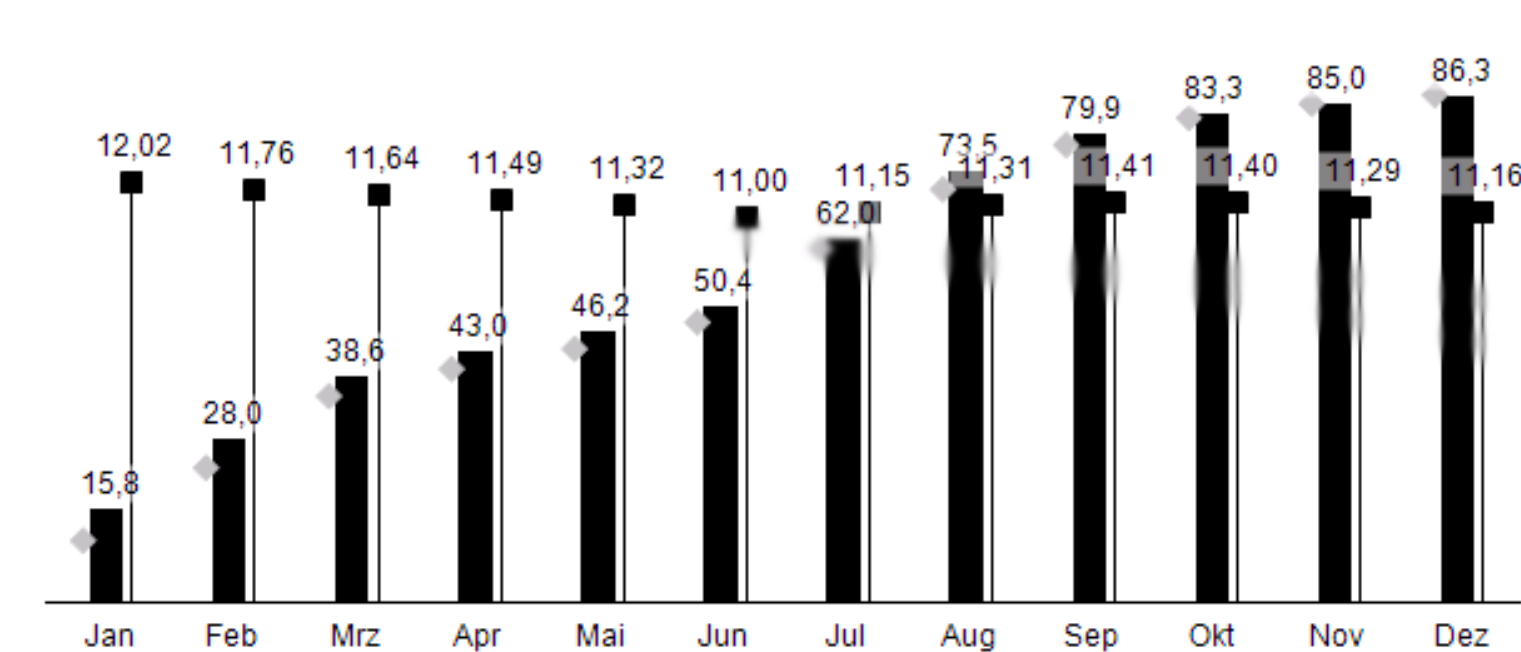
Vertriebskosten IST vs. Plan in Mio EUR nach Regionen



Vertriebskosten IST vs. Plan in Mio EUR



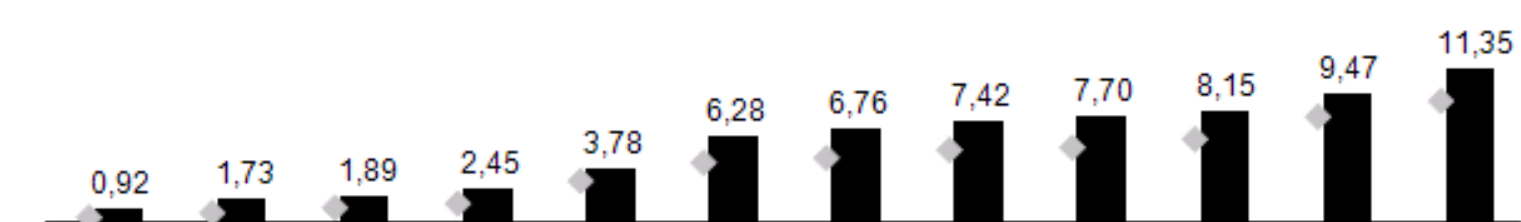
01 Schuhe IST vs. Plan in Mio EUR nach Monaten



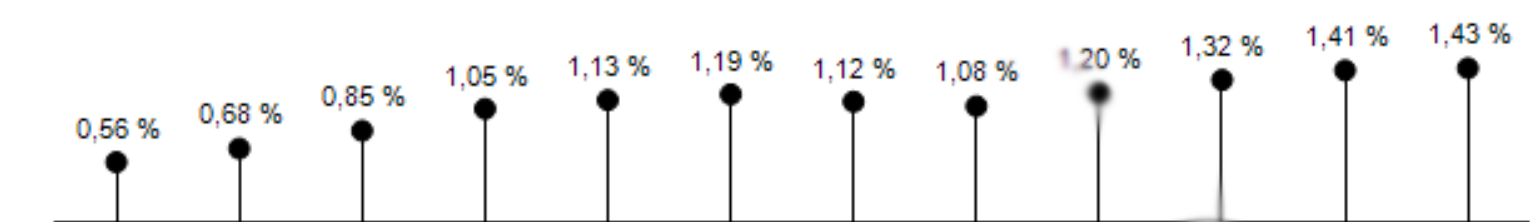
Vertriebskosten IST vs. Plan in Mio EUR nach Regionen



Vertriebskosten IST vs. Plan in Mio EUR



Vertriebskosten IST vs. Plan in Mio EUR nach Monaten



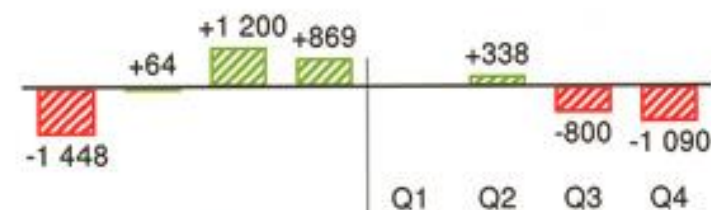


Ergebnis des laufenden Betriebes (in Tsd.)

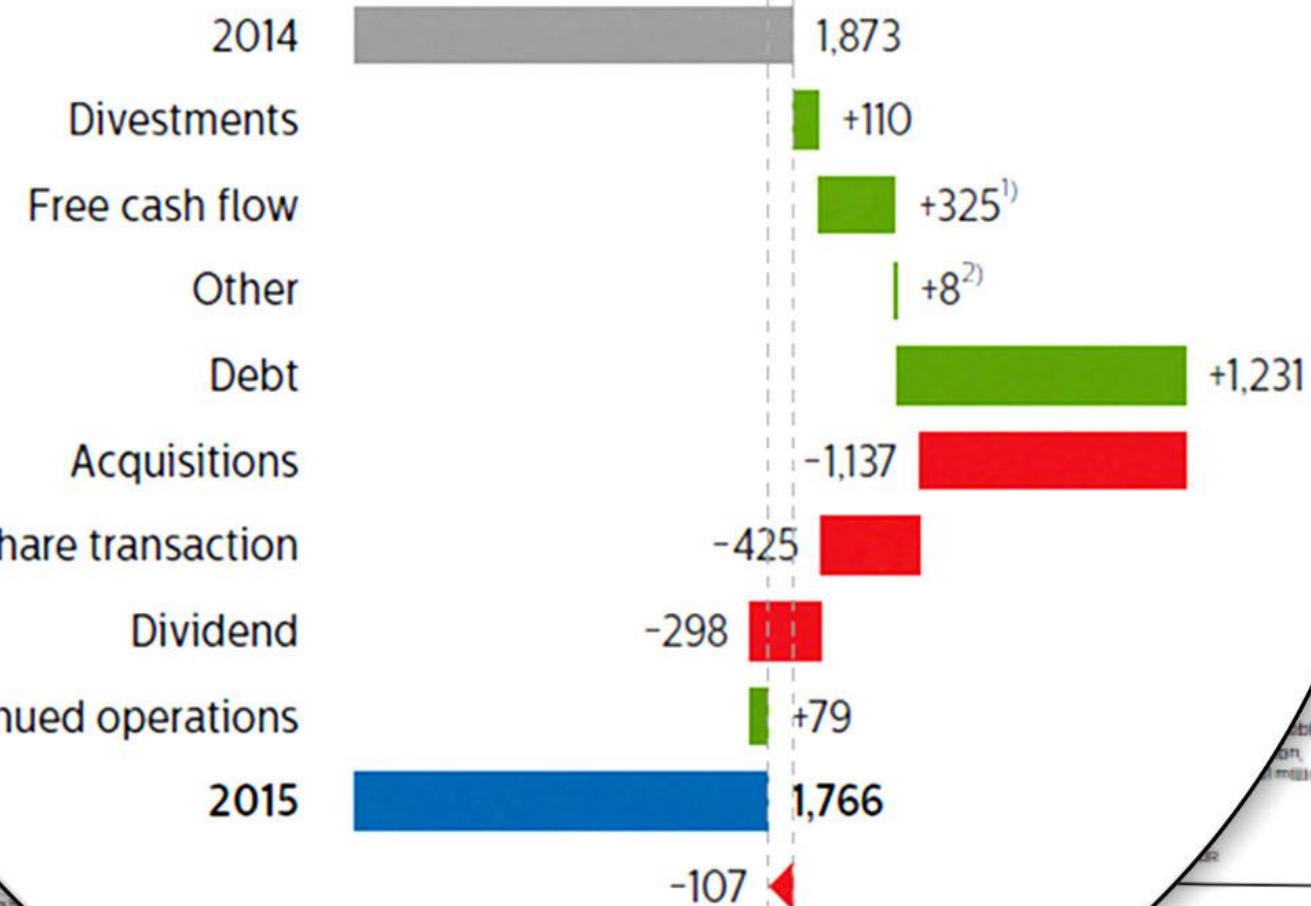
ausgewählte Finanzpositionen	VJG	PLG	HRH	HRH - VJG
1a1) Ärzte	69 935	68 504	72 287	+2 353
1a2) Pflege	120 040	123 541	125 334	+5 294
1a3) Verwaltung	41 078	42 314	41 541	+463
1a4) Koll. Führung	7 148	8 669	7 365	+217
1a) All. Personalaufw.	238 200	243 027	246 527	+8 327
1..) Sonst. Personalaufw.	12 986	14 027	13 822	+836
1 Personalaufwand	251 186	257 054	260 349	+9 163
3a) Apotheke	27 048	26 967	31 559	+4 511
3b) sonstiger a. med. Sa.	33 058	33 227	34 336	+1 278
3d) Instandhaltung	3 065	4 494	4 601	+1 536
3e) + 3c) sonst. a. nm. Sa. + IT	21 684	21 489	22 667	+983
3f) Handelswaren	9 086	9 255	8 982	-104
3 Sachaufwand	93 941	95 432	102 145	+8 203
00 Sonstiger Aufwand	28 095	32 347	33 515	+5 419
Betrieblicher Aufwand	373 222	384 833	396 008	+22 786
14a) LKF-Einnahmen	183 461	174 516	177 746	-5 714
14b) Pflegegebühren SKL	4 829	4 788	4 847	+18
14c) Behandlungsgebühren	9 084	10 100	10 250	+1 166
14d) Sonstige Einnahmen	8 289	7 708	8 408	+119
14 Einnahmen f. stat. Pat.	205 662	197 112	201 251	-4 411
15a) LKF-Einnahmen	43 193	50 273	54 750	+11 557
15b) Sonstige Einnahmen	6 933	6 663	7 153	+220
15 Einnahmen f. amb. Pat.	50 126	56 936	61 903	+11 777
16 Einnahmen f. Lei. a. D.	10 764	10 590	10 701	-64
00 Sonstige Einnahmen	109 391	120 195	121 064	+11 673
Betriebliche Einnahmen	375 943	384 833	394 918	+18 975
34 Ergebnis d. l. Betriebes	2 721		-1 090	-3 811



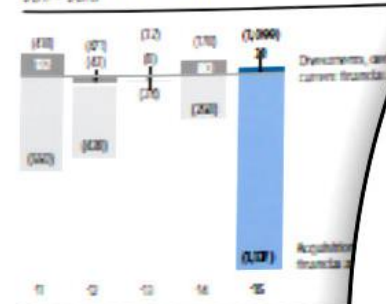
Ergebnis des laufenden Betriebes:
Quartalsverlauf (VJ und IST)



Group balance movements in millions of EUR



Philips Group
Cash flow from acquisitions and financial assets,
divestments and derivatives in millions of EUR
2011 - 2015



Acquisitions and non-current financial assets
The net cash impact of acquisitions of business and non-current financial assets in 2015 was 1,137 million. There was a EUR 1,116 million acquisition of businesses, mainly related to the acquisition of Volcano and a EUR 21 million acquisition of non-current financial assets.

The net cash impact of acquisitions of business and non-current financial assets in 2014, was a 258 million. There was a EUR 177 million outflow for acquisitions of businesses mainly related to the acquisition of a 51% interest in the General Life Company (GLC) in the Kingdom of Saudi Arabia. EUR 81 million outflow for non-current financial assets, mainly in the form of a EUR 60 million loan to TP Technology Limited.

Divestments, derivatives and current financial assets

Cash proceeds of EUR 110 million were received, mainly from the divestment of the Assemblon Holding B.V., the OEM remote control business and Arsun Technologies LLC. Cash flows from derivatives and current financial assets led to a net cash outflow of EUR 72 million.

In 2014, cash proceeds of EUR 87 million were received, mainly from the divestment of the Shakespeare business and the sale of shares in Nausoft. Cash flows from derivatives and current financial assets led to a net cash outflow of EUR 7 million.

Cash flows from financing activities

Net cash provided by financing activities in 2015 was EUR 508 million. Philips shareholders were given EUR 730 million in the form of a dividend, of which the cash portion of the dividend amounted to EUR 298 million. The net impact of changes in debt was an increase of EUR 1,231 million. Additionally, net cash outflows for share buy-back and share delivery totaled EUR 425 million.

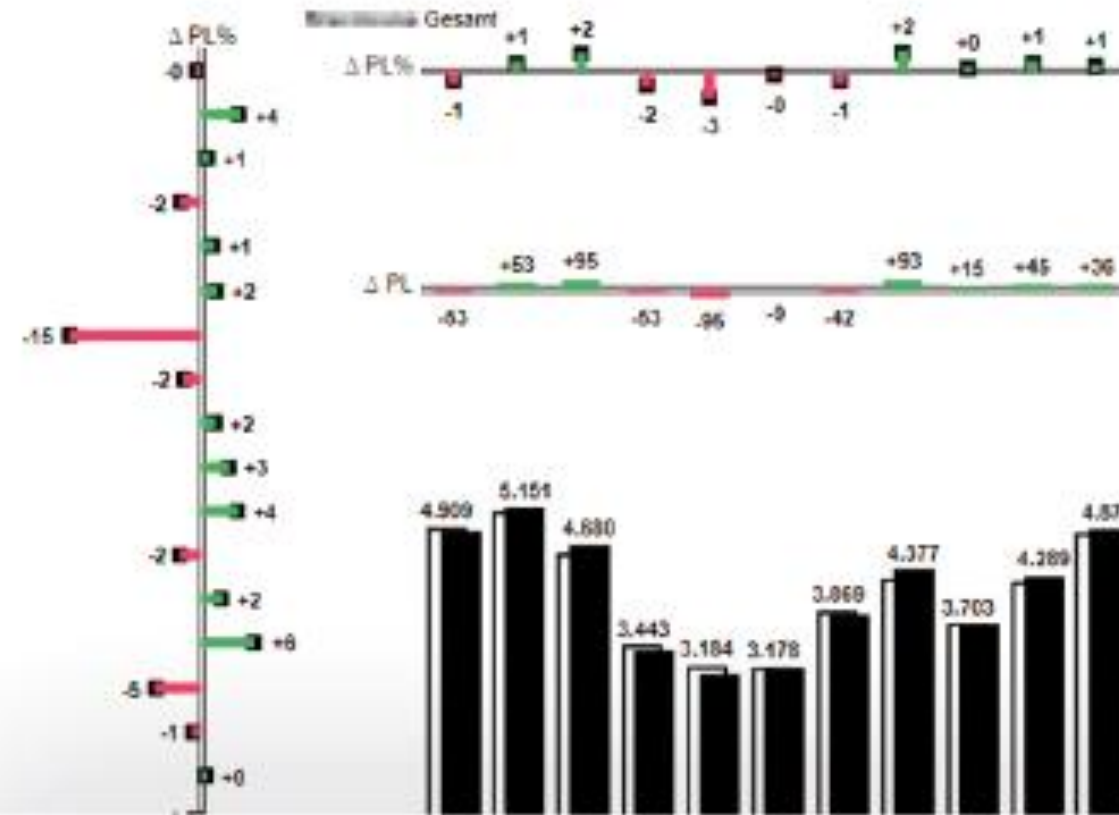
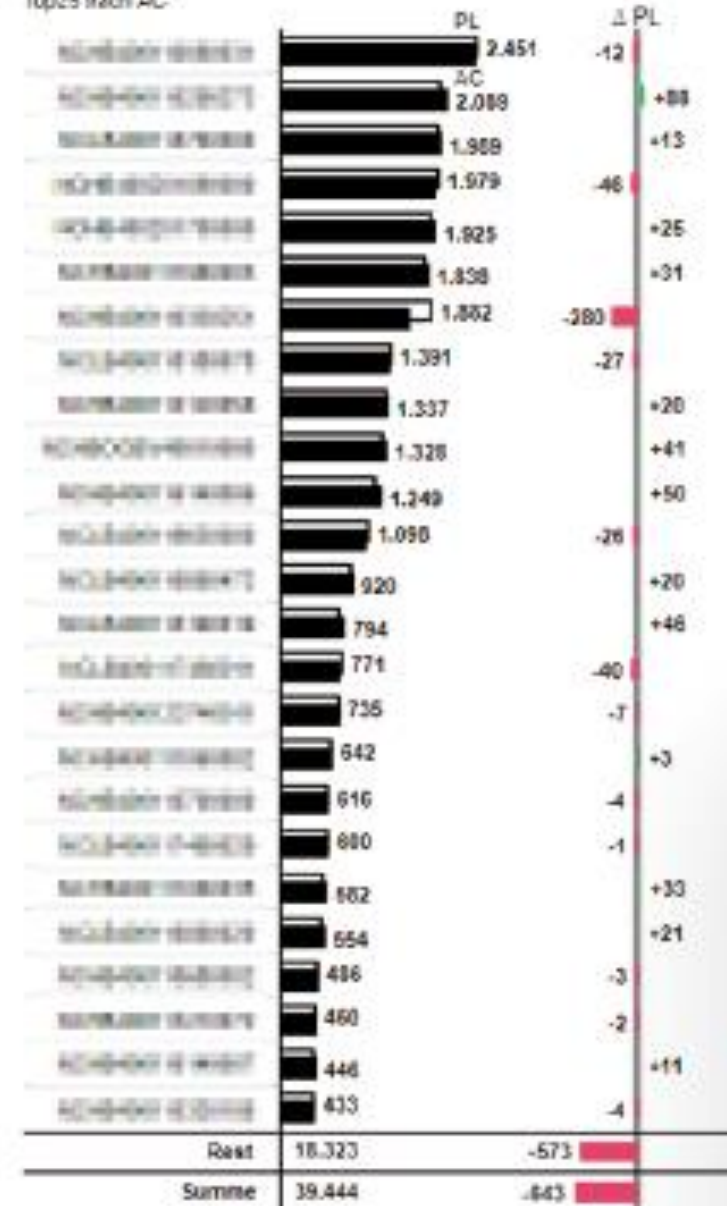
Report			
Assets			
Other assets			
Payables			
Provisions			
Liabilities directly associated with assets held for sale			
Other liabilities			
Net assets employed	(12,662)	(12,662)	(12,662)
Cash and cash equivalents	2,465	1,873	1,873
Debt	(3,901)	(4,706)	(4,706)
Net debt	(1,436)	(2,833)	(2,833)
Non-controlling interests	(12)	(70)	(70)
Shareholders' equity	(1,216)	(10,967)	(10,967)
Financing	(12,662)	(12,186)	(12,186)

* Please refer to section 14, consolidated balance sheet, of this annual report.

Philips expects the financing in 2016 to be broadly in line with 2015.

Open Grid Europe
Verbrauchsmengen in GWh
_2018-Nov

Top25 nach AC



Open Grid Europe Top25 nach AC
Verbrauchsmengen in GWh
_2018-Nov

	PL	PY	AC	Δ PY	Δ PY %
1	2.008	2.061	2.787	+727	+36
2	3.445	2.198	2.696	+487	+23
3	2.451	2.809	2.438	-371	-13
4	2.081	2.441	2.088	-362	-14
5	1.978	2.152	1.989	-122	-6
6	1.979	2.355	1.934	-423	-18
7	1.060	2.680	1.025	-755	-28
8	1.887	1.899	1.838	-12	-1
9	1.882	1.714	1.603	-115	-6
10	1.361	1.399	1.363	-35	-3
11	1.316	1.556	1.337	-219	-14
12	1.287	1.305	1.328	+22	+2
13	1.188	1.438	1.248	-181	-13
14	863	855	1.225	+379	+43
15	1.068	1.309	1.072	-228	-18
16	960	985	928	-44	-5
17	748	830	794	-36	-4
18	771	798	736	-38	-5
19	735	1.118	728	-389	-35
20	642	893	645	-47	-1
21	616	734	612	-122	-17
22	660	622	596	-23	-4
23	549	605	582	-23	-4
24	532	555	554	-11	-2
25	488	580	484	-78	-16
Rest	18.896	18.073	18.323	-750	-2
Summe	52.215	54.599	51.846	-2.752	-4

SAP Group - SAP Group Q1 2017 - Q1 2018



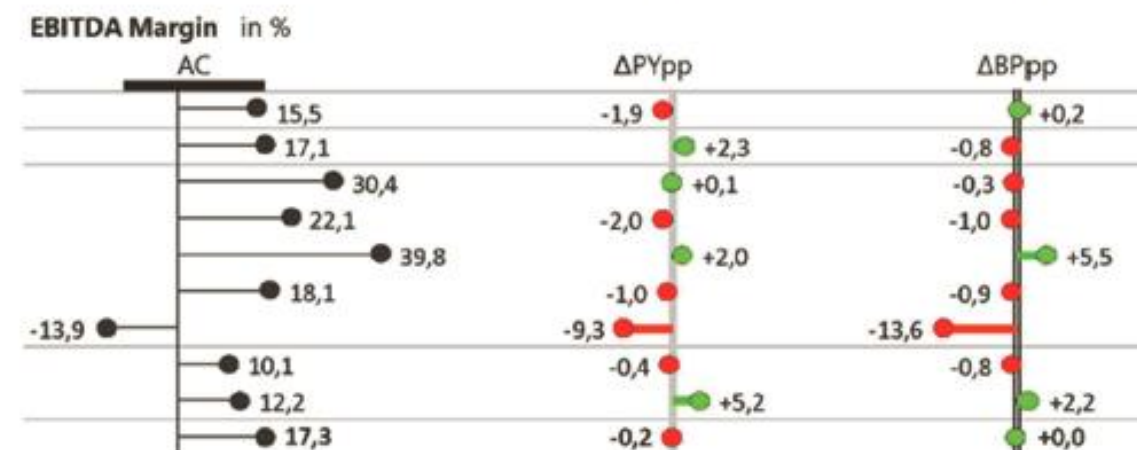
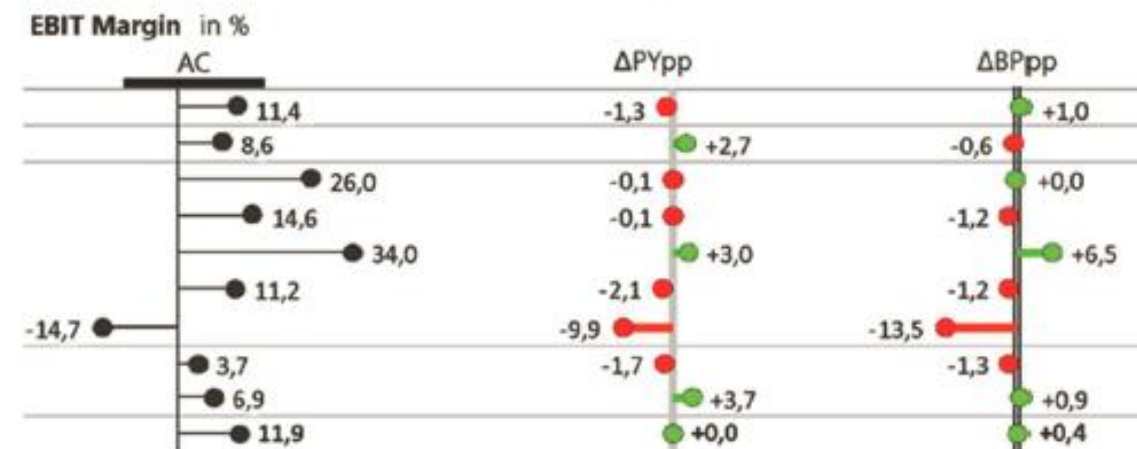
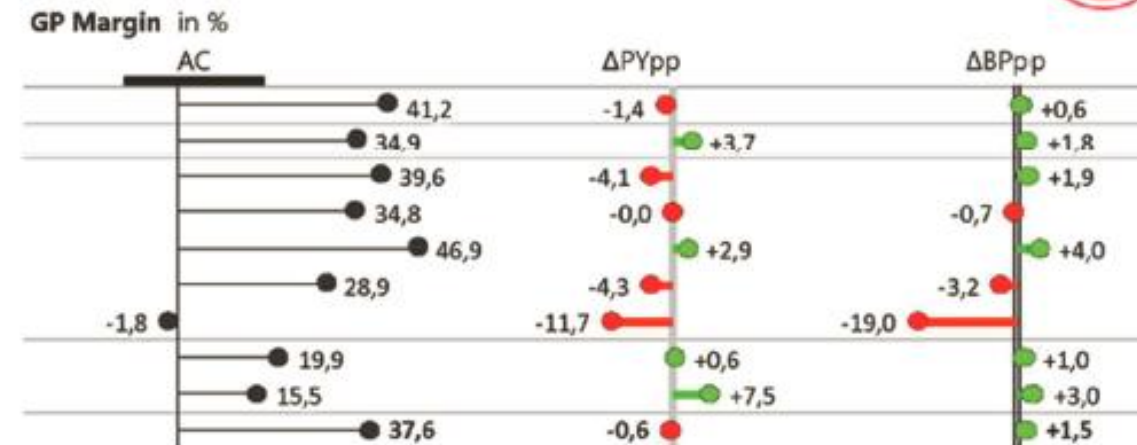
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June 2020 YTD

	AC	ΔPY	ΔBP	ΔPY%	ΔBP%
U4S	1.538,8	+15,0	-12,0	+1,0	-0,8
UKK	258,7	+9,7	-1,2	+3,9	-0,5
GFT	152,1	+5,3	+6,0	+3,6	+4,1
F3G	57,6	+3,7	-0,8	+6,9	-1,4
I8T	38,8	+3,1	+0,9	+8,6	+2,3
S1D	20,6	+1,7	+0,4	+8,8	+1,8
S54	4,8	+0,9	+0,5	+23,9	+12,8
P7E	45,1	-2,2	-3,8	-4,7	-7,8
JVB	68,9	-5,6	-12,2	-7,5	-15,0
CONS	2.204,6	+31,7	-22,9	+1,5	-1,0

	AC	ΔPY	ΔBP	ΔPY%	ΔBP%
U4S	175,9	-6,6	+13,8	-3,6	+8,5
UKK	22,2	+9,9	-1,6	+80,3	-6,7
GFT	39,5	+2,8	+1,6	+7,7	+4,2
F3G	8,4	+0,6	-0,8	+8,2	-9,1
I8T	13,2	+2,7	+2,8	+26,1	+26,5
S1D	2,3	-0,1	-0,2	-3,5	-8,4
S54	-0,7	-0,5	-0,7	-284,1	-1326,5
P7E	1,7	-0,6	-0,8	-27,0	-31,4
JVB	4,8	+2,7	-0,1	+130,3	-3,0
CONS	266,2	+11,6	+13,7	+4,6	+5,4

	AC	ΔPY	ΔBP	ΔPY%	ΔBP%
U4S	239,1	-12,0	+0,8	-4,8	+0,3
UKK	44,2	+13,2	-2,3	+42,8	-4,9
GFT	46,3	+3,5	+1,4	+8,3	+3,2
F3G	12,7	-0,0	-0,8	-0,3	-5,9
I8T	15,4	+2,7	+2,4	+21,1	+18,7
S1D	3,7	+0,3	-0,1	+8,6	-3,3
S54	-0,7	-0,5	-0,7	-275,1	-5007,7
P7E	4,5	+0,1	-0,8	+2,7	-14,9
JVB	8,4	+3,9	+0,3	+86,4	+3,4
CONS	375,0	+11,8	-0,1	+3,2	-0,0



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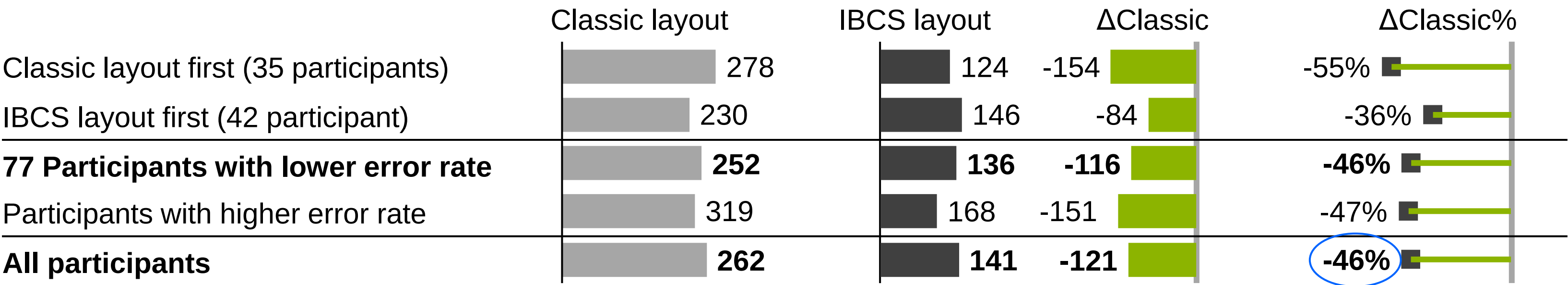
Handwritten musical score for Johann Sebastian Bach's Sonata No. 1 in G minor, BWV 1001. The score is heavily annotated with handwritten notes and markings. At the top left, "DON'T Push" is written. At the top right, "Don't 7 and 8" and "a little faster in 4 than 2nd" are written. The title "SONATA No. 1" is printed in large letters, with "in G minor, S. 1001" below it. The composer's name "JOHANN SEBASTIAN BACH" is printed. The piece is identified as "Adagio" and "Edited by W. AN GALANTIN". The score consists of ten staves of music, each with various handwritten annotations such as "V", "Vib", "Len", "SAVE", "STRETCH", and "CANT". The bottom left corner has the number "1942" and the bottom right corner has the number "60".

[illegible]

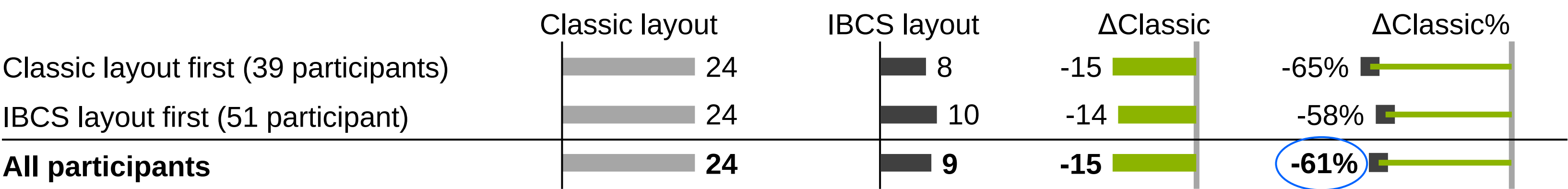
Using IBCS reduces processing time by 46% and error rate by 61%

Test group (90 participants)

Average processing time in sec.



Average error rate in %



Source: Freyer, J. et al.: More than just a standard — How IBCS facilitates the perception of business data. Creative Space Publishing, Charleston, USA, 2022.


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The International Business Communication Standards (IBCS®) are practical suggestions for the consistent design of reports, presentations, dashboards and the charts and tables they contain.



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UN 3.2 UNIFY SCENARIOS

In charts with stacked columns, standard application of this semantic scenario notation to the lowest segment and Add a frame (outlined) or hatch pattern to these segments if they represent planned or forecasted data.



Comments

Close

Jürgen Feb 20 2022 at 10:36AM [Question](#)

I love this new illustration of scenarios. What about other reference scenarios like benchmarks and competitors?

[reply](#) [0](#) [0](#)

1



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The image shows a screenshot of the IBCS website, specifically the 'seminars' page. An orange starburst graphic is overlaid on the top right, containing the text 'IBCS.COM/SEMINARS'. Below this, the 'IBCS TRAINING' section is visible, describing courses for the conceptual and visual design of reports, presentations, and dashboards. A table of upcoming seminars is partially visible at the bottom.

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